

+

DRAFT ANNUAL BUDGET OF
NAMAKWA DISTRICT
MUNICIPALITY



2026/27 TO 2028/29

MEDIUM TERM REVENUE AND
EXPENDITURE FORECASTS

Copies of this document can be viewed:

- In the foyers of all municipal buildings
- At www.namakwa-dm.gov.za

Table of Contents

PART 1 – ANNUAL BUDGET

1.1	MAYOR'S REPORT	1
1.2	COUNCIL RESOLUTIONS	3
1.3	EXECUTIVE SUMMARY	4
1.4	OPERATING REVENUE FRAMEWORK	5
1.5	OPERATING EXPENDITURE FRAMEWORK	8
1.6	CAPITAL EXPENDITURE	11
1.7	ANNUAL BUDGET TABLES - MUNICIPALITY	13

PART 2 – SUPPORTING DOCUMENTATION

2.1	OVERVIEW OF THE ANNUAL BUDGET PROCESS	27
2.2	OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP	30
2.3	MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS	38
2.4	OVERVIEW OF BUDGET RELATED-POLICIES	43
2.5	OVERVIEW OF BUDGET ASSUMPTIONS	44
2.6	OVERVIEW OF BUDGET FUNDING	45
2.7	EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS	57
2.8	COUNCILLOR AND EMPLOYEE BENEFITS	59
2.9	MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW	61
2.10	CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS	68
2.11	CAPITAL EXPENDITURE DETAILS	68
2.12	LEGISLATION COMPLIANCE STATUS	75
2.13	OTHER SUPPORTING DOCUMENTS	76
2.14	MUNICIPAL MANAGER'S QUALITY CERTIFICATE	82

List of Tables

Table 1	Consolidated Overview of the 2026/27 MTREF	5
Table 2	Summary of revenue classified by main revenue source	6
Table 3	Operating Transfers and Grant Receipts	7
Table 4	Summary of operating expenditure by standard classification item	8
Table 5	Operational repairs and maintenance	10
Table 6	Repairs and maintenance per asset class	11
Table 7	2026/27 Medium-term capital budget per vote	12
Table 8	Capital expenditure per vote	13
Table 9	MBRR Table A1 - Budget Summary	14

Table 10 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification).....	16
Table 11 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)	17
Table 12 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)	18
Table 13 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source.....	19
Table 14 MBRR Table A6 - Budgeted Financial Position	20
Table 15 MBRR Table A7 - Budgeted Cash Flow Statement	22
Table 16 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation	22
Table 17 MBRR Table A9 - Asset Management.....	24
Table 18 MBRR Table A10 - Basic Service Delivery Measurement	26
Table 19 IDP Strategic Objectives	32
Table 20 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue	35
Table 21 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure.....	36
Table 22 MBRR Table SA7 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure.....	37
Table 23 MBRR Table SA7 - Measurable performance objectives.....	40
Table 24 MBRR Table SA8 - Performance indicators and benchmarks.....	41
Table 25 Breakdown of the operating revenue over the medium-term	45
Table 26 MBRR SA15 – Detail Investment Information	46
Table 27 MBRR SA16 – Investment particulars by maturity	47
Table 28 Sources of capital revenue over the MTREF	47
Table 29 MBRR Table SA 17 - Detail of borrowings	49
Table 30 MBRR Table SA 18 - Capital transfers and grant receipts	51
Table 31 MBRR Table A7 - Budget cash flow statement.....	52
Table 32 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation	53
Table 33 MBRR SA10 – Funding compliance measurement	54
Table 34 MBRR SA19 - Expenditure on transfers and grant programmes.....	57
Table 35 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds.....	58
Table 36 MBRR SA22 - Summary of councillor and staff benefits	59
Table 37 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)	60
Table 38 MBRR SA24 – Summary of personnel numbers	61
Table 39 MBRR SA25 - Budgeted monthly revenue and expenditure	62
Table 40 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote).....	63
Table 41 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification).....	64
Table 42 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)	65
Table 43 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)	66
Table 44 MBRR SA30 - Budgeted monthly cash flow.....	67

Table 45 MBRR SA 34a - Capital expenditure on new assets by asset class	69
Table 46 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class.....	70
Table 47 MBRR SA34c - Repairs and maintenance expenditure by asset class	71
Table 48 MBRR SA35 - Future financial implications of the capital budget	72
Table 49 MBRR SA36 - Detailed capital budget per municipal vote	73
Table 50 MBRR SA37 - Projects delayed from previous financial year	74
Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance	76
Table 52 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department).....	78
Table 53 MBRR Table SA3 – Supporting detail to Statement of Financial Position	79
Table 54 MBRR Table SA9 – Social, economic and demographic statistics and assumptions.....	80
Table 55 MBRR SA32 – List of external mechanisms	81

List of Figures

Figure 1 Main operational expenditure categories for the 2026/27 financial year	9
Figure 2 Depreciation in relation to repairs and maintenance over the MTREF	25
Figure 3 Planning, budgeting and reporting cycle	38
Figure 4 Definition of performance information concepts.....	39
Figure 5 Breakdown of operating revenue over the 2026/27 MTREF	46
Figure 6 Sources of capital revenue for the 2026/27 financial year.....	48
Figure 7 Growth in outstanding borrowing (long-term liabilities).....	50
Figure 8 Cash and cash equivalents / Cash backed reserves and accumulated funds	54

Abbreviations and Acronyms

AMR	Automated Meter Reading	ℓ	litre
ASGISA	Accelerated and Shared Growth Initiative	LED	Local Economic Development
BPC	Budget Planning Committee	MEC	Member of the Executive Committee
CBD	Central Business District	MFMA	Municipal Financial Management Act Programme
CFO	Chief Financial Officer	MIG	Municipal Infrastructure Grant
		MMC	Member of Mayoral Committee
CPI	Consumer Price Index	MPRA	Municipal Properties Rates Act
CRRF	Capital Replacement Reserve Fund	MSA	Municipal Systems Act
DBSA	Development Bank of South Africa	MTEF	Medium-term Expenditure Framework
DORA	Division of Revenue Act	MTREF	Medium-term Revenue and Expenditure Framework
DWA	Department of Water Affairs	NERSA	National Electricity Regulator South Africa
EE	Employment Equity		
EEDSM	Energy Efficiency Demand Side Management	NGO	Non-Governmental organisations
EM	Executive Mayor	NKPIs	National Key Performance Indicators
FBS	Free basic services	OHS	Occupational Health and Safety
GAMAP	Generally Accepted Municipal Accounting Practice	OP	Operational Plan
GDP	Gross domestic product	PBO	Public Benefit Organisations
GDS	Gauteng Growth and Development Strategy	PHC	Provincial Health Care
GFS	Government Financial Statistics	PMS	Performance Management System
GRAP	General Recognised Accounting Practice	PPE	Property Plant and Equipment
		PPP	Public Private Partnership
HR	Human Resources	PTIS	Public Transport Infrastructure System
HSRC	Human Science Research Council	RG	Restructuring Grant
IDP	Integrated Development Strategy	RSC	Regional Services Council
IT	Information Technology	SALGA	South African Local Government Association
kl	kilolitre		
km	kilometre	SAPS	South African Police Service
KPA	Key Performance Area	SDBIP	Service Delivery Budget Implementation Plan
KPI	Key Performance Indicator		
kWh	kilowatt	SMME	Small Micro and Medium Enterprises

Part 1 – Annual Budget

1.1 Mayor's Report

To be included in Original Budget approval

EXECUTIVE MAYOR
COUNCILLOR AW BEUKES

1.2 Council Resolutions

The Council of Namakwa District Municipality to meet in the Springbok Council Chambers to consider the draft annual budget of the municipality for the financial year 2026/27. The Council to approve and adopt the following resolutions:

1. The Council of Namakwa District Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) to approve and adopt:
 - 1.1. The annual budget of the municipality for the financial year 2026/27 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 10 on page 16;
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 11 on page 17;
 - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 12 on page 18; and
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 13 on page 19.
 - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets to be approved as set out in the following tables:
 - 1.2.1. Budgeted Financial Position as contained in Table 14 on page 20;
 - 1.2.2. Budgeted Cash Flows as contained in Table 15 on page 22;
 - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Table 16 on page 22;
 - 1.2.4. Asset management as contained in Table 17 on page 24; and
 - 1.2.5. Basic service delivery measurement as contained in Table 18 on page 26.
2. To give proper effect to the municipality's annual budget, the Council of Namakwa District Municipality to approve:
 - 2.1. That cash backing is implemented through the utilisation of the municipality own reserves to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.

1.3 Executive Summary

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programs so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on travel and subsistence.

National Treasury's MFMA Circular No. 134 was used to guide the compilation of the 2026/27 MTREF.

The main challenges experienced during the compilation of the 2026/27 MTREF can be summarized as follows:

- The increases in equitable share are lower than the projected increase in expenditure based on average CPI;
- Weaker economic growth;
- The District Municipality being grant-dependent and a non-service generating municipality;
- Long outstanding government debtors by the Department of Agriculture, Forestry and Fisheries as well as Roads and Public Works;
- Looking at innovative ways of reducing the deficit on the municipality's budget and future projections;
- No clarity on an amended funding module for District Municipalities.

The following budget principles and guidelines directly informed the compilation of the 2026/27 MTREF:

- The 2026/27 Adjustments Budget priorities and targets, as well as the base line allocations contained in the Adjustments Budget were adopted as the upper limits for the new baselines for the 2026/27 annual budget;
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;
- The following macro-economic forecasts were used in preparing the budget:

Table 1: Macroeconomic performance and projections, 2025 - 2029

Fiscal year	2024/25	2025/26	2026/27	2027/28	2028/29
	Actual	Estimate	Forecast		
CPI Inflation	4.4%	3.2%	3.4%	3.3%	3.2%

Source: National Treasury Budget Review 2026.

Note: the fiscal year referred to is the national fiscal year (April to March) which is more closely aligned to the municipal fiscal year (July to June) than the calendar year inflation.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2026/27 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2026/27 MTREF

R thousand	Adjustments Budget 2025/26	Budget Year 2026/27	Budget Year 2027/28	Budget Year 2028/29
Total Operating Revenue	79 364 000	78 064 000	81 976 000	85 237 000
Total Operating Expenditure	78 796 000	79 014 000	81 976 000	85 237 000
Surplus/(Deficit) for the year	568 000	-950 000	-	-
Total Capital Expenditure	2 823 000	1 550 000	-	-

The municipality's operating budget indicates that short term goals and objectives can be met, however the following must be considered:

- The budget inclusion of interest of the post-retirement benefit. Note that this is a non-cash item.
- The budget inclusion of current service costs for the medical aid benefit. Note that this is a non-cash item.
- Inclusion of non-cash item, depreciation which contributes to the decrease in net current assets.
- The increases of equitable share are lower than the anticipated CPI increases which results in expenditure growing at a higher rate than income. This is evident from the salary increase provision of 4.75% in 2026/27 versus equitable share increase of 2.68%. Similar rates are presented in the outer years.

The proposed is fully funded by the municipality's own funding which include investments which are sufficient. Namakwa District Municipality's budget is fully funded for the projected forecasted years included in this MTREF. It should be noted however that the Municipality is totally dependent on grants and measures must be taken to establish additional revenue streams.

1.4 Operating Revenue Framework

For Namakwa District Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Change in the calculation of the equitable share formula for district municipalities;
- The continuous efforts of seeking implementing agent opportunities which will generate additional revenues for the Namakwa District Municipality.

The following table is a summary of the 2026/27 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue source

DC6 Namakwa - +A1:L35Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	2	5 623	1 740	2 481	4 300	5 100	5 100	919	-	-	-
Agency services	2	268	212	227	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	2	73	139	126	100	100	100	30	105	110	115
Interest earned from Current and Non Current Assets	2	1 165	2 086	2 401	2 060	2 060	2 060	1 287	2 163	2 271	2 362
Dividends	2	-	-	-	-	-	-	-	-	-	-
Rent on Land	2	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2	1 496	1 557	2 328	2 020	1 300	1 300	458	2 121	2 227	2 316
Licence and permits	2	-	-	-	-	-	-	-	-	-	-
Special rating levies	2	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	2	-	-	-	-	-	-	-	-	-	-
Development Charges	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	352	91	145	160	1 325	1 325	150	1 198	1 422	1 466
Non-Exchange Revenue											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	2	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2	-	-	-	-	-	-	-	-	-	-
Licences or permits	2	-	-	-	30	-	-	-	-	-	-
Transfer and subsidies - Operational	2	65 087	68 895	76 646	69 119	69 560	69 560	51 520	72 477	75 946	78 979
Interest	2	-	-	-	-	-	-	-	-	-	-
Fuel Levy	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Fixed and Intangible Assets	2	-	-	-	-	(81)	(81)	-	-	-	-
Other Gains	2	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contribution)		74 065	74 720	84 354	77 789	79 364	79 364	54 364	78 064	81 976	85 237

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from Government Grants forms the major source of revenue of Namakwa District Municipality.

Operating grants and transfers totals R69.56 million in the 2025/26 financial year and increased to R79.0 million by 2028/29.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 3 Operating Transfers and Grant Receipts

DC6 Namakwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
RECEIPTS	1,2									
Operating										
National Government										
Monetary Allocations										
Equitable Share		55 849	57 516	58 871	60 495	60 495	60 495	62 479	65 307	68 065
Local Government Financial Management Grant		-	-	2 000	2 000	2 000	2 000	2 000	2 000	2 000
Rural Road Asset Management Systems Grant		-	-	3 258	3 404	3 485	3 485	3 560	3 719	3 905
Total Monetary Allocations		55 849	57 516	64 129	65 899	65 980	65 980	68 039	71 026	73 970
Total Operating/National Government		55 849	57 516	64 129	65 899	65 980	65 980	68 039	71 026	73 970
Provincial Government										
Monetary Allocations										
Capacity Building and Other Grants		-	-	1 206	110	220	220	1 520	1 520	1 529
Total Monetary Allocations		-	-	1 206	110	220	220	1 520	1 520	1 529
Total Operating/Provincial Government		-	-	1 206	110	220	220	1 520	1 520	1 529
Total Operating	5	55 849	57 516	65 335	66 009	66 200	66 200	69 559 000	72 546 000	75 498 720

Announced in the Division of Revenue Bill for 2025 there is a slight increase of 3.28 % in the equitable share of the Namakwa District Municipality from 2025/26 financial year to 2026/27 financial year, 4.53% for the 2027/28 financial year and 4.22% for the 2028/29 financial year.

The municipality is in the ongoing process of continuously seeking for other revenue sources due to the reduction of reserves as well as the equitable share not being adequate to fund all activities of the Namakwa District Municipality. The Municipality also faces having an unfunded budget in future years to come.

1.5 Operating Expenditure Framework

The Namakwa District Municipality's expenditure framework for the 2026/27 budget and MTREF is informed by the following:

- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and is mainly funded by internally generated funding being cash-back reserves;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of *no project plans no budget*. If there is no business plan no funding allocation can be made.

The following table is a high-level summary of the 2026/27 budget and MTREF (classified per main type of operating expenditure):

Table 4 Summary of operating expenditure by standard classification item

DC6 Namakwa - +A1:L35Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1										
Expenditure											
Employee related costs	2	44 864	44 316	45 162	50 760	52 863	52 863	36 403	53 047	55 619	58 260
Remuneration of councillors	2	4 465	4 829	5 011	5 078	5 123	5 123	3 251	5 173	5 431	5 703
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	2,8	301	506	308	239	303	303	104	-	-	-
Debt impairment	2,3	(566)	(488)	305	-	-	-	-	-	-	-
Depreciation, amortisation and impairment	2	1 161	1 396	2 350	1 326	1 963	1 963	-	1 865	1 772	1 533
Interest, Dividends and Rent on Land	2	66	41	95	138	178	178	124	178	178	182
Contracted services	2	9 254	6 578	15 088	7 694	5 413	5 413	3 245	5 601	5 612	5 671
Transfers and subsidies	2	840	786	775	550	763	763	640	670	670	683
Irrecoverable debts written off	2	-	-	-	-	-	-	-	-	-	-
Operational costs	2	11 206	10 736	11 726	11 491	12 190	12 190	7 783	12 480	12 693	13 204
Disposal of Fixed and Intangible Assets	2	137	-	3	-	-	-	-	-	-	-
Other Losses	2	-	-	-	-	-	-	-	-	-	-
Total Expenditure		71 727	68 701	80 823	77 274	78 796	78 796	51 550	79 014	81 976	85 237

The budgeted allocation for employee related costs for the 2026/27 financial year totals R53.04 million, which equals 67.14 % of the total operating expenditure,

Based on MFMA Circular 134, as well as SALG Bargaining Council Collective Agreement for the period July 2026 to June 2027 salary increases have been factored into this budget at a percentage increase of 4.75% for the 2026/27 financial year and 5.2 percent for the 2028/29 financial year. An annual increase of 4.70% has been included in the final outer year of the MTREF.

The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). Government gazette No. 54179 of 20 February 2026 indicated a 4.1% increase for the 2025/26 financial year. Going forward, the same percent increase was included in compiling the municipality's budget over the MTREF.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate of asset consumption. Budget appropriations in this regard total R0.87 million for the 2026/27 financial and equates to 1.16 percent of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register.

Contracted services are strictly costing that was obtained from the multi-term contracts for financial systems and AGSA.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Reduction of 30 percent has been done for 2026/27 in line with cost containment measures to reduce spending on travel and subsistence line item. Further details relating to contracted services can be seen in Table 51 MBRR SA1.

The following table gives a breakdown of the main expenditure categories for the 2026/27 financial year.

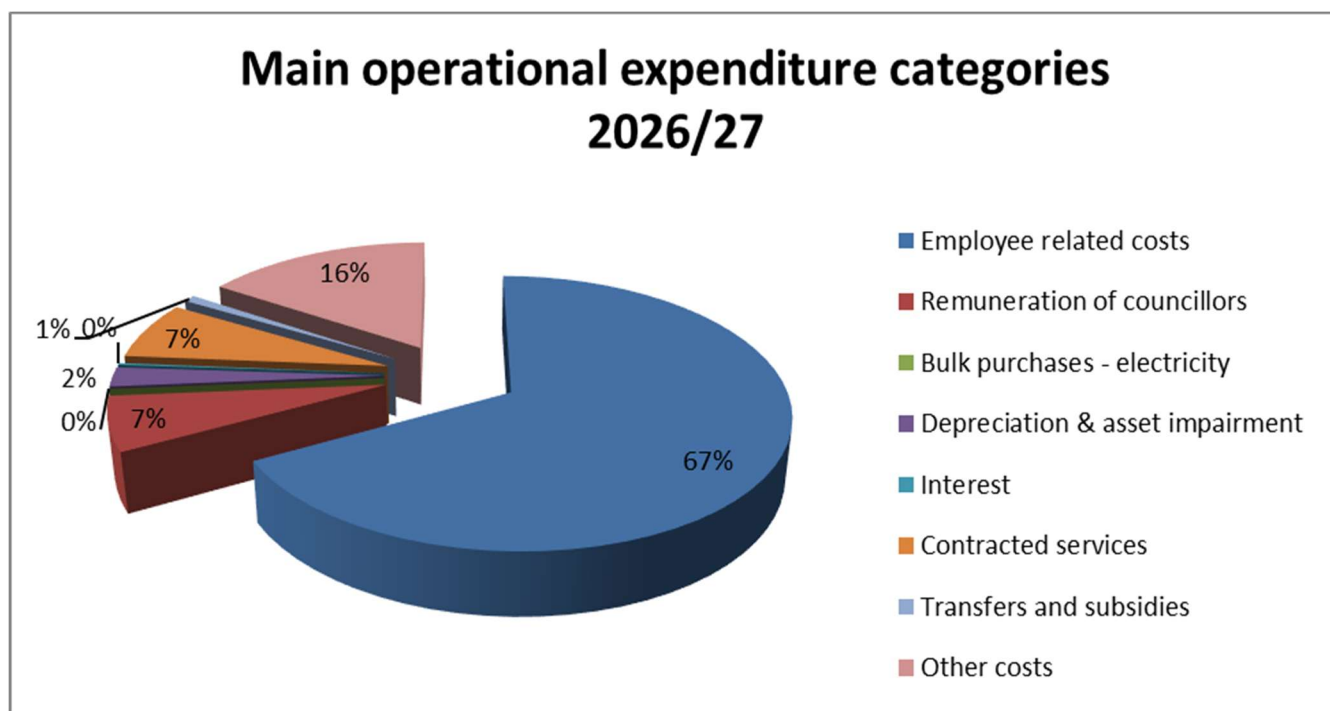


Figure 1 Main operational expenditure categories for the 2026/27 financial year

1.5.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Municipality's current assets, the 2026/27 budget and MTREF provided for reasonable growth in the area of asset maintenance. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

Table 5 Operational repairs and maintenance

DC6 Namakwa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description		Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand												
Repairs and Maintenance by Expenditure Item		8										
Employee related costs			.	.	.	.	.	.	.	.	.	.
Inventory Consumed (Project Maintenance)			0	.	.	1	1	1	.	.	.	.
Contracted Services			337	363	438	455	594	594	321	544	544	546
Operational Costs			6	12	4	25	.	.	.	.	.	.
Total Repairs and Maintenance Expenditure		9	343	375	442	481	595	595	321	544	544	546

The municipality's repairs and maintenance budget has decreased by 8.42% from R594 000 in 2025/26 financial year to R544 000 in the 2026/27 financial year. This is as a result of EPWP allocation not received over the MTREF period.

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table 6 Repairs and maintenance per asset class

DC6 Namakwa - Table A9 Asset Management

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
EXPENDITURE OTHER ITEMS		1 504	1 771	2 792	1 807	2 558	2 558	2 409	2 316	2 080
Depreciation	7	1 161	1 396	2 350	1 326	1 963	1 963	1 865	1 772	1 533
Repairs and Maintenance by Asset Class	3	343	375	442	481	595	595	544	544	546
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		243	307	326	371	406	406	405	405	405
Housing		-	-	-	-	-	-	-	-	-
Other Assets		243	307	326	371	406	406	405	405	405
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		5	6	-	20	-	-	-	-	-
Intangible Assets		5	6	-	20	-	-	-	-	-
Computer Equipment		28	46	61	80	75	75	25	25	26
Furniture and Office Equipment		2	-	4	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		65	17	50	10	114	114	114	114	116
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		1 504	1 771	2 792	1 807	2 558	2 558	2 409	2 316	2 080

All repairs and maintenance are classified under other assets as the municipality's assets does not fall into any other category as provided in these schedules.

1.6 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 7 2026/27 Medium-term capital budget per vote

Vote Description R thousand	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Single-year expenditure to be appropriated	2										
Vote 01 - Municipal Manager		829	-	61	-	-	-	-	800	-	-
Vote 02 - Manager: Corporate Services		386	2 986	670	-	-	-	-	750	-	-
Vote 03 - Manager: Economic Development		65	-	93	515	553	553	128	-	-	-
Vote 04 - Manager: Environment Health		3	-	16	-	-	-	-	-	-	-
Vote 05 - Manager: Finance		183	278	31	-	2 270	2 270	-	-	-	-
Vote 06 - Manager: Roads		-	-	-	-	-	-	-	-	-	-
Vote 07 - Manager: Municipal Support Unit		-	-	-	-	-	-	-	-	-	-
Vote 08 -		-	-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		1 466	3 264	871	515	2 823	2 823	128	1 550	-	-
Total Capital Expenditure - Vote		1 466	3 264	871	515	2 823	2 823	128	1 550	-	-

This is the capital

budget included per department for the 2026/27 MTREF. The capital expenditure budget has decreased from 2025/26 to 2025/24 financial year. The capital budget is to make provision for a back-up server and replacement of the mayoral vehicle

The table below provides a breakdown of capital expenditure by class and sub-class:

Table 8 Capital Expenditure per asset class

DC6 Namakwa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										

Intangible Assets		-	-	31	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	31	-	-	-	-	-	-
<i>Water Rights</i>										
<i>Effluent Licenses</i>										
<i>Solid Waste Licenses</i>										
<i>Computer Software and Applications</i>		-	-	31	-	-	-	-	-	-
<i>Load Settlement Software Applications</i>										
<i>Unspecified</i>										
Computer Equipment		387	278	105	15	135	135	800	-	-
Computer Equipment		387	278	105	15	135	135	800	-	-
Furniture and Office Equipment		332	188	(24)	-	38	38	-	-	-
Furniture and Office Equipment		332	188	(24)	-	38	38	-	-	-
Machinery and Equipment		267	295	89	500	500	500	-	-	-
Machinery and Equipment		267	295	89	500	500	500	-	-	-
Transport Assets		-	2 503	670	-	2 150	2 150	750	-	-
Transport Assets		-	2 503	670	-	2 150	2 150	750	-	-
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>										
<i>Zoological plants and animals</i>										
Immature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>										
<i>Zoological plants and animals</i>										
Total Capital Expenditure on new assets	1	986	3 264	871	515	2 823	2 823	1 550	-	-

1.7 Annual Budget Tables – Namakwa District Municipality

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2026/27 budget and MTREF to be approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

Table 9 MBRR Table A1 - Budget Summary

DC6 Namakwa - Table A1 Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousands										
Financial Performance										
Property rates	–	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–	–
Investment revenue	1 165	2 086	2 401	2 060	2 060	2 060	1 287	2 163	2 271	2 362
Transfer and subsidies - Operational	65 087	68 895	76 646	69 119	69 560	69 560	51 520	72 477	75 946	78 979
Other own revenue	7 812	3 739	5 307	6 610	7 744	7 744	1 557	3 424	3 759	3 897
Total Revenue (excluding capital transfers and contributions)	74 065	74 720	84 354	77 789	79 364	79 364	54 364	78 064	81 976	85 237
Employee costs	44 864	44 316	45 162	50 760	52 863	52 863	36 403	53 047	55 619	58 260
Remuneration of councillors	4 465	4 829	5 011	5 078	5 123	5 123	3 251	5 173	5 431	5 703
Depreciation, amortisation and impairment	1 161	1 396	2 350	1 326	1 963	1 963	–	1 865	1 772	1 533
Interest, Dividends and Rent on Land	66	41	95	138	178	178	124	178	178	182
Inventory consumed and bulk purchases	301	506	308	239	303	303	104	–	–	–
Transfers and subsidies	840	786	775	550	763	763	640	670	670	683
Other expenditure	20 030	16 826	27 122	19 184	17 602	17 602	11 028	18 081	18 305	18 875
Total Expenditure	71 727	68 701	80 823	77 274	78 796	78 796	51 550	79 014	81 976	85 237
Surplus/(Deficit)	2 338	6 019	3 531	515	569	569	2 814	(950)	–	–
Transfers and subsidies - capital (monetary allocations)	211	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)	728	–	–	–	2 188	2 188	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	3 277	6 019	3 531	515	2 757	2 757	2 814	(950)	–	–
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	3 277	6 019	3 531	515	2 757	2 757	2 814	(950)	–	–
Capital expenditure & funds sources										
Capital expenditure	1 466	3 264	871	515	2 823	2 823	128	1 550	–	–
Transfers recognised - capital	911	278	80	15	15	15	–	–	–	–
Borrowing	332	–	–	–	–	–	–	–	–	–
Internally generated funds	222	2 986	791	500	2 808	2 808	128	1 550	–	–
Total sources of capital funds	1 466	3 264	871	515	2 823	2 823	128	1 550	–	–
Financial position										
Total current assets	13 996	17 339	22 942	12 747	13 495	13 495	4 969	22 968	23 849	21 196
Total non current assets	3 474	8 974	7 803	8 478	9 971	9 971	128	13 798	12 301	12 262
Total current liabilities	7 285	6 845	7 234	8 218	8 218	8 218	385	7 438	7 938	7 938
Total non current liabilities	268	393	195	–	–	–	–	20 453	20 453	20 453
Community wealth/Equity	(13 719)	2 746	7 860	(9 326)	(7 070)	(7 070)	2 023	8 874	7 759	5 067
Cash flows										
Net cash from (used) operating	28 565	46 464	56 757	(588)	1 412	1 412	52 894	3 308	862	1 226
Net cash from (used) investing	(1 466)	(3 264)	(824)	(515)	(2 904)	(2 904)	(128)	(1 550)	–	–
Net cash from (used) financing	332	248	–	(236)	(236)	(236)	–	–	–	–
Cash/cash equivalents at the year end	36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299
Cash backing/surplus reconciliation										
Cash and investments available	36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299
Application of cash and investments	(49 642)	(97 766)	(153 362)	1 945	3 639	3 639	40 231	(8 038)	(1 394)	(680)
Balance - surplus (shortfall)	86 220	150 517	223 626	6 566	4 484	4 484	12 535	19 249	13 467	13 979
Asset management										
Asset register summary (WDV)	6 281	13 345	11 981	8 478	9 971	9 971	–	13 798	12 341	12 322
Depreciation	1 161	1 396	2 350	1 326	1 963	1 963	–	1 865	1 772	1 533
Renewal and Upgrading of Existing Assets	480	–	–	–	–	–	–	–	–	–
Repairs and Maintenance	343	375	442	481	595	595	–	544	544	546
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts to be approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The Cash backing/surplus reconciliation shows that in previous financial years the municipality was paying much attention to managing this aspect of its finances, and consequently many of its obligations are cash-backed. However, due to the constant operating deficits as well as the minimal increases in the equitable share allocation, the municipality's reserves are depleting at a significant rate where the Municipality is on the brink of unfunded budget.

Table 10 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**DC6 Namakwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)**

Functional Classification Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue - Functional										
<i>Governance and administration</i>		70 389	70 760	71 616	73 185	75 584	75 584	72 186	75 715	78 738
Executive and council		6 564	5 937	6 018	3 955	4 205	4 205	5 936	6 123	6 339
Finance and administration		63 825	64 822	65 598	69 230	71 379	71 379	66 250	69 592	72 399
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		323	337	8 806	270	518	518	388	396	412
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		73	87	8 696	160	260	260	168	176	183
Housing		250	250	110	110	258	258	220	220	229
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		4 291	3 623	3 931	4 334	5 450	5 450	5 490	5 864	6 087
Planning and development		2 950	3 576	3 920	4 304	4 385	4 385	4 460	4 619	4 805
Road transport		-	-	-	-	1 065	1 065	1 030	1 245	1 282
Environmental protection		1 342	47	12	30	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	75 003	74 720	84 354	77 789	81 552	81 552	78 064	81 976	85 237
Expenditure - Functional										
<i>Governance and administration</i>		46 692	46 529	49 105	50 485	53 103	53 103	53 057	54 897	56 938
Executive and council		19 930	20 567	19 748	17 767	19 454	19 454	20 679	21 693	22 902
Finance and administration		25 746	24 981	28 190	31 079	31 993	31 993	30 621	31 367	32 111
Internal audit		1 016	980	1 167	1 639	1 656	1 656	1 757	1 838	1 925
<i>Community and public safety</i>		11 159	11 292	10 693	11 076	11 632	11 632	11 631	12 137	12 697
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		4 941	5 013	3 771	3 824	4 181	4 181	3 938	4 102	4 287
Housing		1 118	722	1 009	1 099	1 194	1 194	1 270	1 327	1 390
Health		5 100	5 557	5 912	6 154	6 257	6 257	6 423	6 708	7 021
<i>Economic and environmental services</i>		10 639	10 262	19 423	13 535	12 019	12 019	12 295	12 817	13 376
Planning and development		7 507	8 096	16 926	9 679	9 166	9 166	9 655	10 078	10 519
Road transport		-	-	(114)	775	775	775	813	831	859
Environmental protection		3 132	2 166	2 611	3 082	2 079	2 079	1 826	1 908	1 998
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	1 786	1 761	1 836	2 177	2 041	2 041	2 032	2 125	2 226
Total Expenditure - Functional	3	70 276	69 843	81 057	77 274	78 796	78 796	79 014	81 976	85 237

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 7 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
- Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.

Table 11 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)**DC6 Namakwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Revenue by Vote	1									
Vote 01 - Municipal Manager		6 564	5 937	6 018	3 955	4 205	4 205	5 936	6 123	6 339
Vote 02 - Manager: Corporate Services		1 825	1 557	2 328	2 020	4 250	4 250	2 121	2 227	2 316
Vote 03 - Manager: Economic Development		4 495	3 826	4 030	4 414	4 643	4 643	4 680	4 839	5 034
Vote 04 - Manager: Environment Health		119	134	8 708	190	260	260	168	176	183
Vote 05 - Manager: Finance		56 092	60 834	59 849	60 700	60 619	60 619	62 611	65 365	68 002
Vote 06 - Manager: Roads		-	-	-	-	1 065	1 065	1 030	1 245	1 282
Vote 07 - Manager: Municipal Support Unit		5 908	2 432	3 421	6 510	6 510	6 510	1 518	2 000	2 080
Vote 08 -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	75 003	74 720	84 354	77 789	81 552	81 552	78 064	81 976	85 237
Expenditure by Vote to be appropriated	1									
Vote 01 - Municipal Manager		20 946	21 547	20 915	19 406	21 111	21 111	22 436	23 530	24 828
Vote 02 - Manager: Corporate Services		10 947	13 756	14 074	14 831	16 633	16 633	15 998	16 325	16 510
Vote 03 - Manager: Economic Development		12 836	12 041	21 333	14 650	13 953	13 953	14 271	14 904	15 574
Vote 04 - Manager: Environment Health		10 748	11 273	10 733	11 365	10 965	10 965	10 873	11 344	11 866
Vote 05 - Manager: Finance		7 507	5 972	7 806	8 608	9 162	9 162	8 880	9 178	9 530
Vote 06 - Manager: Roads		-	-	(114)	775	775	775	813	831	859
Vote 07 - Manager: Municipal Support Unit		7 292	5 253	6 310	7 640	6 197	6 197	5 743	5 863	6 071
Vote 08 -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	70 276	69 843	81 057	77 274	78 796	78 796	79 014	81 976	85 237
Surplus/(Deficit) for the year	2	4 727	4 877	3 297	515	2 757	2 757	(950)	-	-

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote.

Table 12 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

DC6 Namakwa - +A1:L35Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	2	5 623	1 740	2 481	4 300	5 100	5 100	919	-	-	-
Agency services	2	268	212	227	-	-	-	-	-	-	-
Interest	2	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	2	73	139	126	100	100	100	30	105	110	115
Interest earned from Current and Non Current Assets	2	1 165	2 086	2 401	2 060	2 060	2 060	1 287	2 163	2 271	2 362
Dividends	2	-	-	-	-	-	-	-	-	-	-
Rent on Land	2	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2	1 496	1 557	2 328	2 020	1 300	1 300	458	2 121	2 227	2 316
Licence and permits	2	-	-	-	-	-	-	-	-	-	-
Special rating levies	2	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	2	-	-	-	-	-	-	-	-	-	-
Development Charges	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	352	91	145	160	1 325	1 325	150	1 198	1 422	1 466
Non-Exchange Revenue											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	2	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2	-	-	-	-	-	-	-	-	-	-
Licences or permits	2	-	-	-	30	-	-	-	-	-	-
Transfer and subsidies - Operational	2	65 087	68 895	76 646	69 119	69 560	69 560	51 520	72 477	75 946	78 979
Interest	2	-	-	-	-	-	-	-	-	-	-
Fuel Levy	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Fixed and Intangible Assets	2	-	-	-	-	(81)	(81)	-	-	-	-
Other Gains	2	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contribution)		74 065	74 720	84 354	77 789	79 364	79 364	54 364	78 064	81 976	85 237
Expenditure											
Employee related costs	2	44 864	44 316	45 162	50 760	52 863	52 863	36 403	53 047	55 619	58 260
Remuneration of councillors	2	4 465	4 829	5 011	5 078	5 123	5 123	3 251	5 173	5 431	5 703
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	2,8	301	506	308	239	303	303	104	-	-	-
Debt impairment	2,3	(566)	(488)	305	-	-	-	-	-	-	-
Depreciation, amortisation and impairment	2	1 161	1 396	2 350	1 326	1 963	1 963	-	1 865	1 772	1 533
Interest, Dividends and Rent on Land	2	66	41	95	138	178	178	124	178	178	182
Contracted services	2	9 254	6 578	15 088	7 694	5 413	5 413	3 245	5 601	5 612	5 671
Transfers and subsidies	2	840	786	775	550	763	763	640	670	670	683
Irrecoverable debts written off	2	-	-	-	-	-	-	-	-	-	-
Operational costs	2	11 206	10 736	11 726	11 491	12 190	12 190	7 783	12 480	12 693	13 204
Disposal of Fixed and Intangible Assets	2	137	-	3	-	-	-	-	-	-	-
Other Losses	2	-	-	-	-	-	-	-	-	-	-
Total Expenditure		71 727	68 701	80 823	77 274	78 796	78 796	51 550	79 014	81 976	85 237
Surplus/(Deficit)		2 338	6 019	3 531	515	569	569	2 814	(950)	-	-
Transfers and subsidies - capital (monetary allocations)	6	211	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	6	728	-	-	-	2 188	2 188	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		3 277	6 019	3 531	515	2 757	2 757	2 814	(950)	-	-
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		3 277	6 019	3 531	515	2 757	2 757	2 814	(950)	-	-
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		3 277	6 019	3 531	515	2 757	2 757	2 814	(950)	-	-
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	3 277	6 019	3 531	515	2 757	2 757	2 814	(950)	-	-

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R78.06 million in 2026/27 and increases to R85.24 million by 2028/29. This represents an increase of 9.20% from total revenue in 2026/27 to 2028/29.
2. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government.

Table 13 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1										
Capital Expenditure - Functional											
<i>Governance and administration</i>		1 398	3 264	762	-	2 270	2 270	-	1 550	-	-
Executive and council		829	-	(15)	-	-	-	-	800	-	-
Finance and administration		569	3 264	701	-	2 270	2 270	-	750	-	-
Internal audit		-	-	76	-	-	-	-	-	-	-
<i>Community and public safety</i>		3	-	16	-	38	38	-	-	-	-
Community and social services											
Sport and recreation											
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	38	38	-	-	-	-
Health		3	-	16	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	-	93	515	515	515	128	-	-	-
Planning and development		-	-	93	515	515	515	128	-	-	-
Road transport											
Environmental protection											
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-
Energy sources											
Water management											
Waste water management											
Waste management											
<i>Other</i>		65	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	1 466	3 264	871	515	2 823	2 823	128	1 550	-	-
Funded by:											
National Government		183	278	80	-	-	-	-	-	-	-
Provincial Government		-	-	-	15	15	15	-	-	-	-
District Municipality											
Prov. Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		728	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	911	278	80	15	15	15	-	-	-	-
Borrowing	6	332	-	-	-	-	-	-	-	-	-
Internally generated funds		222	2 986	791	500	2 808	2 808	128	1 550	-	-
Total Capital Funding	7	1 466	3 264	871	515	2 823	2 823	128	1 550	-	-

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. Single-year capital expenditure has been appropriated at R1 550 000 for the 2026/27 financial year.
3. The capital programme is funded from national grants and transfers and internally generated funds from current year surpluses.

Table 14 MBRR Table A6 - Budgeted Financial Position**DC6 Namakwa - Table A6 Budgeted Financial Position**

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
ASSETS											
Current assets											
Cash and cash equivalents	1	9 302	14 331	17 055	9 798	9 826	9 826	6 244	20 568	21 550	19 296
Short term Investments	2	–	–	–	–	–	–	–	–	–	–
Trade and other receivables from ex change transactions	3	1 623	1 749	2 333	2 950	3 670	3 670	(764)	1 613	2 013	1 613
Receivables from non-ex change transactions	3	2 805	851	3 056	–	–	–	–	556	56	56
Current portion of non-current receiv ables	4	–	–	–	–	–	–	–	–	–	–
Inventory	5	–	–	–	–	–	–	–	–	–	–
VAT Receivable	6	227	378	467	–	–	–	(515)	200	200	200
Other current assets	7	40	31	31	–	–	–	4	31	31	31
Total current assets		13 996	17 339	22 942	12 747	13 495	13 495	4 969	22 968	23 849	21 196
Non current assets											
Investments	8	–	–	–	–	–	–	–	–	–	–
Investment property	9	501	616	589	296	296	296	–	476	482	380
Property, plant and equipment	10	2 551	7 755	6 703	7 962	9 456	9 456	128	12 829	11 358	11 434
Biological assets	11	–	–	–	–	–	–	–	–	–	–
Living resources	12	–	–	–	–	–	–	–	–	–	–
Heritage assets	13	–	–	–	–	–	–	–	–	–	–
Intangible assets	14	422	603	510	220	220	220	–	493	461	448
Trade and other receivables from ex change transactions	15	–	–	–	–	–	–	–	–	–	–
Non-current receivables from non-ex change transactions	15	–	–	–	–	–	–	–	–	–	–
Other non-current assets	16	–	–	–	–	–	–	–	–	–	–
Total non current assets		3 474	8 974	7 803	8 478	9 971	9 971	128	13 798	12 301	12 262
TOTAL ASSETS		17 470	26 313	30 745	21 225	23 467	23 467	5 097	36 766	36 150	33 458
LIABILITIES											
Current liabilities											
Bank overdraft	17	–	–	–	–	–	–	–	–	–	–
Financial liabilities	18	–	–	–	19	19	19	–	–	–	–
Consumer deposits	19	246	246	250	8	8	8	–	250	250	250
Trade and other payables from ex change transactions	20	5 079	5 253	5 130	4 191	4 191	4 191	(1 002)	5 130	5 130	5 130
Trade and other payables from non-ex change transaction	21	570	229	312	–	–	–	1 456	17	17	17
Provision	22	968	853	999	4 000	4 000	4 000	–	999	999	999
VAT Payable	23	423	265	544	–	–	–	(69)	1 043	1 543	1 543
Other current liabilities	24	–	–	–	–	–	–	–	–	–	–
Total current liabilities		7 285	6 845	7 234	8 218	8 218	8 218	385	7 438	7 938	7 938
Non current liabilities											
Financial liabilities	25	268	393	195	–	–	–	–	195	195	195
Provision	26	–	–	–	–	–	–	–	–	–	–
Long term portion of trade payables	27	–	–	–	–	–	–	–	–	–	–
Other non-current liabilities	28	–	–	–	–	–	–	–	20 258	20 258	20 258
Total non current liabilities		268	393	195	–	–	–	–	20 453	20 453	20 453
TOTAL LIABILITIES		7 553	7 238	7 430	8 218	8 218	8 218	385	27 892	28 391	28 391
NET ASSETS		9 917	19 076	23 315	13 007	15 248	15 248	4 712	8 874	7 759	5 067
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	29	(13 746)	2 452	7 566	(9 326)	(7 070)	(7 070)	2 023	8 590	7 476	4 754
Reserves and funds	30	27	294	294	–	–	–	–	283	283	313
Other	31	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	32	(13 719)	2 746	7 860	(9 326)	(7 070)	(7 070)	2 023	8 874	7 759	5 067

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e., assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 53 is supported by an extensive table of notes (SA3 which can be found on page 79) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 15 MBRR Table A7 - Budgeted Cash Flow Statement
DC6 Namakwa - Table A7 Budgeted Cash Flows

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates									-	-	-
Service charges									-	-	-
Other revenue		101 693	99 916	106 140	11 520	16 185	16 185	92 282	7 838	5 181	5 996
Transfers and Subsidies - Operational	1	24 835	64 029	74 786	66 009	66 200	66 200	50 775	70 077	73 046	75 999
Transfers and Subsidies - Capital	1	217	69	57	-	-	-	-	-	-	-
Interest		585	1 735	1 654	2 000	2 000	2 000	873	1 880	1 964	2 035
Dividends									-	-	-
Payments											
Suppliers and employees		(98 765)	(119 285)	(125 879)	(79 849)	(82 041)	(82 041)	(91 036)	(75 816)	(78 659)	(82 120)
Finance charges		-	-	-	(168)	(168)	(168)	-	-	-	-
Transfers and Subsidies	1	-	-	-	(100)	(763)	(763)	-	(670)	(670)	(683)
NET CASH FROM/(USED) OPERATING ACTIVITIES		28 565	46 464	56 757	(588)	1 412	1 412	52 894	3 308	862	1 226
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	47	-	(81)	(81)	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital									-	-	-
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments									-	-	-
Payments											
Capital assets		(1 466)	(3 264)	(871)	(515)	(2 823)	(2 823)	(128)	(1 550)	-	-
Retention (Capital)									-	-	-
NET CASH FROM/(USED) INVESTING ACTIVITIES		(1 466)	(3 264)	(824)	(515)	(2 904)	(2 904)	(128)	(1 550)	-	-
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing		332	248	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits									-	-	-
Payments											
Repayment of borrowing		-	-	-	(236)	(236)	(236)	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		332	248	-	(236)	(236)	(236)	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		27 432	43 449	55 933	(1 339)	(1 727)	(1 727)	52 766	1 758	862	1 226
Cash/cash equivalents at the year begin:	2	9 145	9 302	14 331	9 850	9 850	9 850	-	9 452	11 210	12 072
Cash/cash equivalents at the year end:	2	36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299

Table 16 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

DC6 Namakwa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299
Other current investments > 90 days		-	-	-	-	-	-	-	-	-	-
Non current investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299
Application of cash and investments											
Unspent conditional transfers		570	229	312	-	-	-	1 456	17	17	17
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	(51 180)	(98 848)	(154 673)	(2 055)	(361)	(361)	37 776	(9 054)	(2 410)	(1 696)
Other provisions		968	853	999	4 000	4 000	4 000	999	999	999	999
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(49 642)	(97 766)	(153 362)	1 945	3 639	3 639	40 231	(8 038)	(1 394)	(680)
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Ben		86 220	150 517	223 626	6 566	4 484	4 484	12 535	19 249	13 467	13 979
Creditors transferred to Debt Relief - Non-Current portion		-	-	-	-	-	-	-	-	-	-
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Ben		86 220	150 517	223 626	6 566	4 484	4 484	12 535	19 249	13 467	13 979

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. The cash levels of the municipality are decreasing over the 2026/27 to 2028/29.
4. The municipality needs to urgently address the significant decrease in cash reserves over the MTREF period and prioritize expenditure and also look at cost cutting mechanisms.
5. The 2026/27 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
6. Cash and cash equivalents total R11.21 million as at the end of the 2026/27 financial year and increases to R13.30 million by 2028/29.

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2026/27 to 2028/29 the surplus decreased from R19.25 million to R14 million.
6. Considering the requirements of section 18 of the MFMA, it can be concluded that the 2026/27 MTREF to be adopted is fully funded due to the surplus indicated.

7. As part of the budgeting and planning guidelines that informed the compilation of the 2026/27 MTREF the end objective of the medium-term framework is to ensure the budget is funded aligned to section 18 of the MFMA.

Table 17 MBRR Table A9 - Asset Management

DC6 Namakwa - Table A9 Asset Management

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
ASSET REGISTER SUMMARY - PPE (WDV)	5	6 281	13 345	11 981	8 478	9 971	9 971	13 798	12 341	12 322
Roads Infrastructure										
Storm water Infrastructure										
Electrical Infrastructure										
Water Supply Infrastructure										
Sanitation Infrastructure										
Solid Waste Infrastructure										
Rail Infrastructure										
Coastal Infrastructure										
Information and Communication Infrastructure										
Infrastructure		(5)	-	-	-	-	-	-	-	-
Community Assets		(521)	-	-	-	-	-	-	-	-
Heritage Assets										
Investment properties		501	616	589	296	296	296	476	482	380
Other Assets		2 807	4 372	4 178	265	265	265	4 054	4 060	4 066
Biological or Cultivated Assets										
Intangible Assets		422	603	510	220	220	220	(2 857)	(2 849)	(2 842)
Computer Equipment		1 093	1 153	918	431	551	551	1 622	827	831
Furniture and Office Equipment		460	931	622	546	350	350	5 694	5 708	5 721
Machinery and Equipment		4 441	684	510	1 702	1 702	1 702	397	403	408
Transport Assets		(2 918)	2 901	2 567	2 934	4 503	4 503	2 325	1 624	1 672
Land		-	2 087	2 087	2 084	2 084	2 084	2 087	2 087	2 087
Zoo's, Marine and Non-biological Animals										
Living Resources										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	6 281	13 345	11 981	8 478	9 971	9 971	13 798	12 341	12 322
EXPENDITURE OTHER ITEMS		1 504	1 771	2 792	1 807	2 558	2 558	2 409	2 316	2 080
Depreciation	7	1 161	1 396	2 350	1 326	1 963	1 963	1 865	1 772	1 533
Repairs and Maintenance by Asset Class	3	343	375	442	481	595	595	544	544	546
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		243	307	326	371	406	406	405	405	405
Housing		-	-	-	-	-	-	-	-	-
Other Assets		243	307	326	371	406	406	405	405	405
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		5	6	-	20	-	-	-	-	-
Intangible Assets		5	6	-	20	-	-	-	-	-
Computer Equipment		28	46	61	80	75	75	25	25	26
Furniture and Office Equipment		2	-	4	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		65	17	50	10	114	114	114	114	116
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		1 504	1 771	2 792	1 807	2 558	2 558	2 409	2 316	2 080

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE.
3. The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the municipality's strategy to address the maintenance backlog.

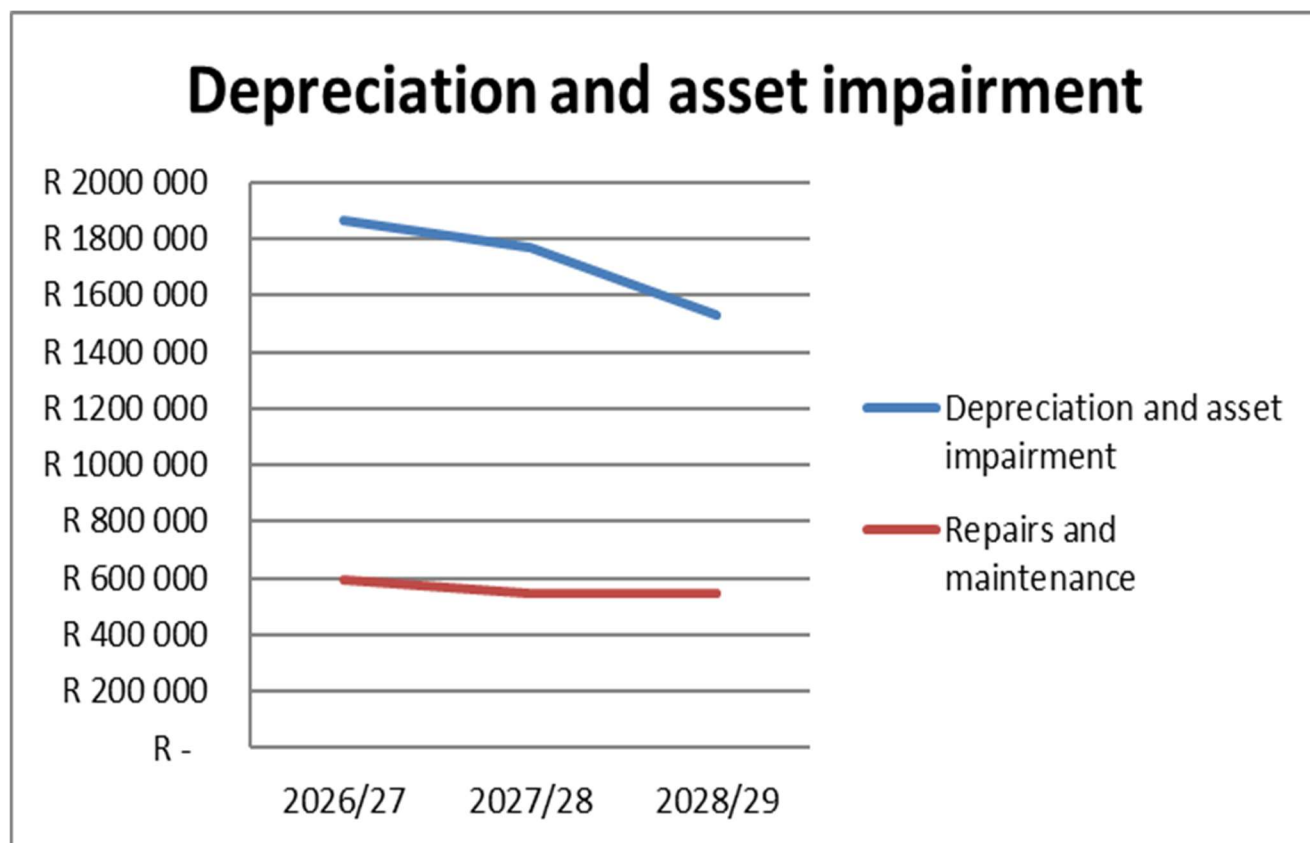


Figure 2 Depreciation in relation to repairs and maintenance over the MTREF

Table 18 MBRR Table A10 - Basic Service Delivery Measurement

DC6 Namakwa - Table A10 Basic service delivery measurement

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	-	-	-	-	-	-	-	-	-
Refuse:										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Informal Settlements		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided	8	-	-	-	-	-	-	-	-	-

2 Part 2 – Supporting Documentation

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality; and
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2025) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required the IDP and budget time schedule on 29 August 2025. The applicable dates to the process were:

- **August 2025** – The Mayor of the municipality submits the new budget process and timeframes to the Council for approval;
- **August 2025** – Advertisement (website, local newspapers and notice boards) of budget process and time schedules. This advertisement should be done within 5 days of the submission of the plan to Council;
- **October 2025** – Review all external mechanisms to ensure that all possible changes with agreements which may have an impact on the next budget are considered;
- **October 2025** – Based on the financial statements of the previous year and the results of performance investigations consider the financial position and capacity of the Municipality to determine the impact thereof on future strategies and budgets;
- **November 2025** – In consultation with the Mayoral Committee, determine future priority areas for the Municipality to guide the budget allocations and IDP plans. Identify all factors which may have an impact on future budgets and determine broad financial frameworks. Determine possible income/funding which may become available for the next three years;

- **December 2025** – Consultation with B-Municipalities;
- **December 2025** – Municipality derives inputs from National and Provincial Government and other bodies about factors which may influence the budget:
- **February 2026** – Preparation of draft IDP and capital and operational plans with costs and income projections. Incorporate in the first SDBIP. Preparation of projections of functional allocations based on past performance and adjusts with known factors, known obligations and asset maintenance requirements. Finalization of preliminary options for the IDP and budget for the next three years.
- **February 2026** – Consult Mayoral Committee about the preliminary budget, tariff adjustments and IDP medium term proposals. Mayoral Committee discusses the preliminary budget, tariff adjustments and IDP proposals in consideration with the priorities and objectives which are included in the medium-term proposals. Go ahead with the finalization of the detailed operational plans and budgets. Incorporate the objectives and operational plans in the draft Service Delivery and Budget Implementation Plan. National and Provincial accountancy officials finalize any adjustments towards the projected allocations for the next three years no later than their own budgets. The finalization of detailed draft budget for the next three years in accordance with the prescribed format.
- **March 2026** – Incorporate the draft budget proposals and monthly projections of Income, expenditure, capital and of Income per Source in the draft Service Delivery and Budget Implementation Plan. Mayoral Committee receive the budget, draft SDBIP and updates to the IDP. Mayoral Committee considers the budget. Mayor submit budget, tariffs, draft SDBIP and updated IDP to Council by 31 March. The Council debates the budget and updated IDP.
- **April 2026** – Send a copy of the budget, tariffs, draft SDBIP and changes in the IDP to National and Provincial Government for inputs. Consultation with the community should take place regarding the budget, tariffs, IDP and performance objectives and indicators in the draft SDBIP. Also meet with Provincial Treasury regarding the draft annual budget engagements.
- **June 2026** – Receive and analyze additional inputs of the communities, National and Provincial Government. Incorporate feedback from the community and National and Provincial Government and if necessary, review the budget, tariffs, draft SDBIP and IDP before submission to Council. Mayor submits the review budget, tariffs and IDP with consideration of the inputs of the community and Council – no later than 31 May. Municipal Council approves the IDP and budget before 31 May.
- **July 2026** – Publication of the budget, tariffs and IDP send a copy of the approved budget to the National and Provincial Government (for notification). Submit draft SDBIP and draft performance agreements of the Municipal Manager and Senior Managers to the Executive Mayor for approval. Approval of SDBIP and performance agreements.
- **July 2026** – Advertise the SDBIP and performance agreements (notification). Submission of performance agreements to the MEC of Local and Provincial Government (special council meeting). Implementation of the budget. Start with the preparation of the next budget.
- **January 2027** – Review the budget, if necessary.

There were no deviations from the amended key dates set out in the Budget Time Schedule tabled in Council.

2.1.2 Integrated Development Plan

The IDP for the Namakwa District Municipality is presented in the context of the National Development Plan which has identified various central challenges. These challenges have a direct impact on the development and growth in this area.

The central challenges identified in the plan are:

- Unemployment
- Poor quality of education
- Ineffective economic infrastructure, poorly located, under-maintained and insufficient to support sustainable growth.
- Spatial Development patterns exclude the poor from benefitting from the fruits of development.
- The economy needs transformation in terms of resource management and use.
- Ineffective public health system
- Public services are uneven and often of poor quality.
- Corrupt activities.
- Transform in coherent South African society.

To create the better life for the people of Namakwa the focus and align activities in line with priorities as identified in the National Development Plan – Vision 2030;

- Creating jobs and livelihoods;
- Expanding infrastructure;
- Transitioning to a low-carbon economy;
- Improving education and training;
- Providing quality healthcare;
- Building a capable state;
- Fighting corruption and enhancing accountability;
- Transforming society and uniting the nation.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2026/27 MTREF extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability of the municipality. The following key factors and planning strategies have informed the compilation of the 2026/27 MTREF:

- Municipality growth
- Policy priorities and strategic objectives
- Asset maintenance
- Performance trends
- The approved 2025/26 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities

- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 51 and 54 has been taken into consideration in the planning and prioritisation process.

2.2 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five-year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- The Constitution of South Africa 1996;
- The White Paper on Local Government 1998;
- The Municipal Structures Act 1998;
- The Municipal Systems Act 2000;
- The Municipal Planning and Performance Management Regulations 2001;
- The Municipal Finance Management Act 2003;
- The National Spatial Development Perspective (NSDP) 2006;
- The National Development Plan;
- Intergovernmental Relations Framework Act

- Provincial Growth and Development Strategy (PGDS);
- Provincial Spatial Development Framework (PSDF);
- Provincial Sector Plans and Programmes; and
- IDP's of Local Municipalities

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

Table 19 IDP Strategic Objectives

These projects include detailed information of projects on an annual basis. The annual implementation plan will be included in 2026/27 Service Delivery Budget Implementation Plan (SDBIP). These projects are sorted in terms of the municipal KPA's of Namakwa District Municipality.

To be included

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the five the strategic objectives mentioned above.

In addition to the five-year IDP, the municipality undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon; 15 to 20 years. This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the municipality so as to promote greater equity and enhanced opportunity. The strategy specifically targets future developmental opportunities in traditional dormitory settlements. It provides direction to the municipality's IDP, associated sectoral plans and strategies, and the allocation of resources of the municipality and other service delivery partners.

Lessons learned with previous IDP revision and planning cycles as well as changing environments were taken into consideration in the compilation of the fourth revised IDP, including:

- Strengthening the analysis and strategic planning processes of the municipality;
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems in ensuring the objectives and deliverables are achieved.

The 2026/27 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure, and capital expenditure.

Table 20 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

DC6 Namakwa - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	MTDP Service Outcome	IUDF	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand												
E - SUSTAINING THE NATURAL AND BUILT ENVIRONMENT				4 245	3 576	3 920	4 304	4 385	4 385	4 460	4 619	4 805
D - SAFE, HEALTHY AND SECURE ENVIRONMENT				119	134	8 708	190	260	260	168	176	183
C - QUALITY LIVING ENVIRONMENT				–	–	–	–	1 065	1 065	1 030	1 245	1 282
B - GOOD GOVERNANCE				7 911	7 744	8 456	6 085	6 525	6 525	8 277	8 570	8 884
A - FINANCIAL VIABILITY AND SUSTAINABILITY				61 789	63 265	63 270	67 210	67 129	67 129	64 129	67 365	70 082
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	74 065	74 720	84 354	77 789	79 364	79 364	78 064	81 976	85 237

Table 21 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

DC6 Namakwa - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Annexure 1 - Supporting Table 1: Accommodation of Strategic Objectives and Budgets (Operating Expenditure)													
Strategic Objective	MTDP Service Outcome	IUDF	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	
R thousand													
E - SUSTAINING THE NATURAL AND BUILT ENVIRONMENT				9 894	9 545	18 458	11 374	10 718	10 718	10 970	11 452	11 959	
D - SAFE, HEALTHY AND SECURE ENVIRONMENT				10 721	11 209	10 699	11 365	10 965	10 965	10 873	11 344	11 866	
C - QUALITY LIVING ENVIRONMENT				-	-	(114)	775	775	775	813	831	859	
B - GOOD GOVERNANCE				36 324	36 788	37 715	37 512	40 979	40 979	41 735	43 307	44 953	
A - FINANCIAL VIABILITY AND SUSTAINABILITY				14 788	11 159	14 065	16 249	15 360	15 360	14 623	15 042	15 601	
Allocations to other priorities													
Total Expenditure				1	71 727	68 701	80 823	77 274	78 796	78 796	79 014	81 976	85 237

Table 22 MBRR Table SA7 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

DC6 Namakwa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
And so on for the rest of the Votes										

2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

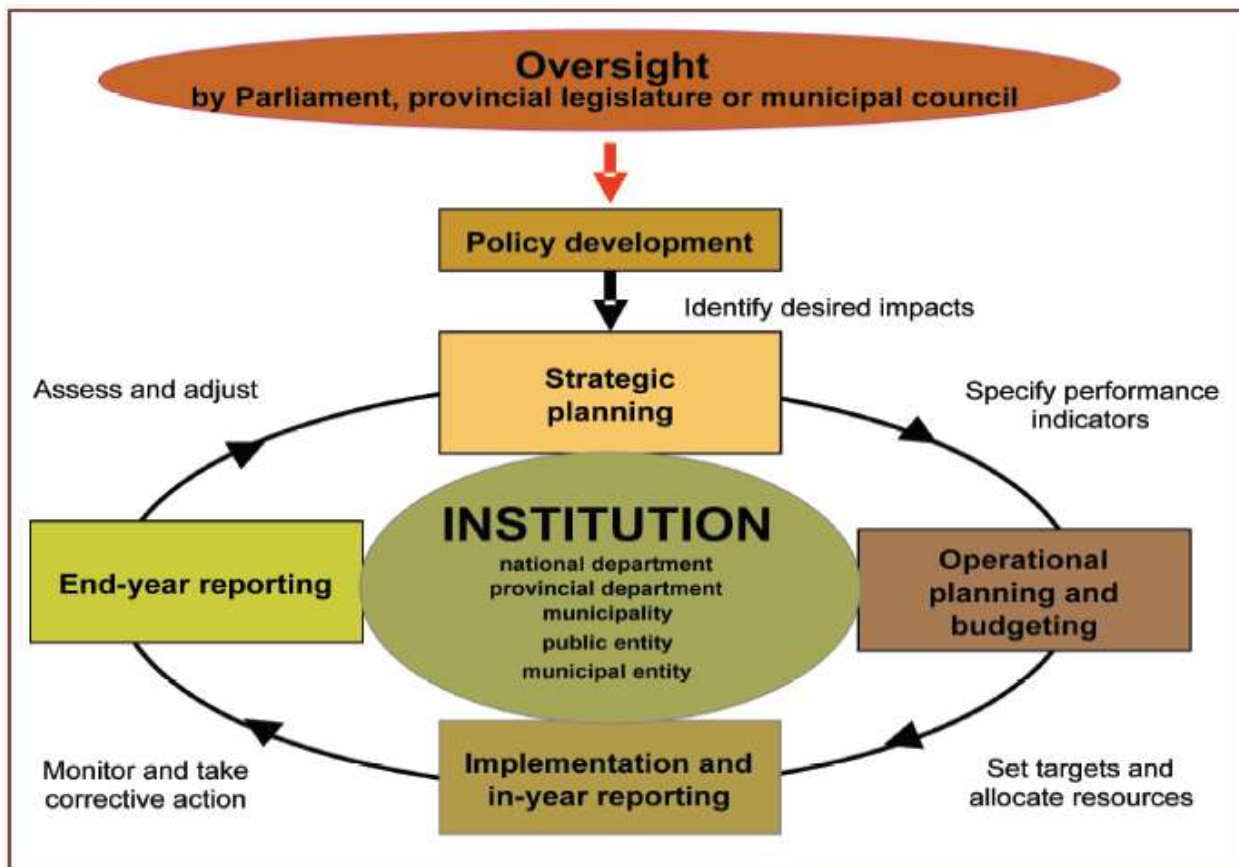


Figure 3 Planning, budgeting and reporting cycle

The performance of the municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the municipality in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by the National Treasury:

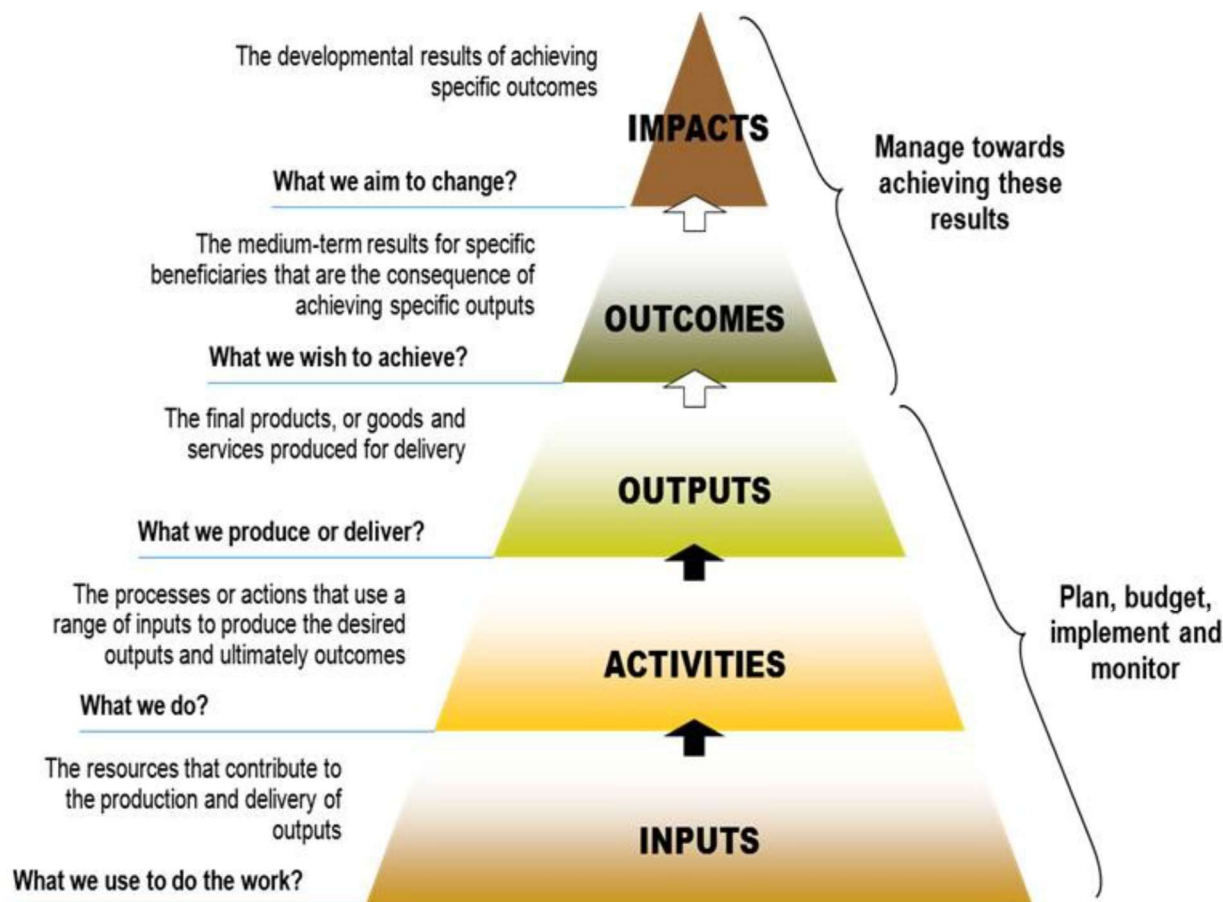


Figure 4 Definition of performance information concepts

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 23 MBRR Table SA7 - Measurable performance objectives

DC6 Namakwa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
And so on for the rest of the Votes										

The following table sets out the municipality's main performance objectives and benchmarks for the 2026/27 MTREF.

Table 24 MBRR Table SA8 - Performance indicators and benchmarks

DC6 Namakwa - Supporting Table SA8 Performance indicators and benchmarks

2022/23 Performance Indicators and Benchmarks											
Description of financial indicator	Basis of calculation	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0,1%	0,1%	0,1%	0,5%	0,5%	0,5%	0,2%	0,2%	0,2%	0,2%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0,1%	0,1%	0,1%	0,5%	0,5%	0,5%	0,2%	0,2%	0,2%	0,2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	149,7%	8,3%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1,9	2,5	3,2	1,6	1,6	1,6	12,9	3,1	3,0	2,7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,9	2,5	3,2	1,6	1,6	1,6	12,9	3,1	3,0	2,7
Liquidity Ratio	Monetary Assets/Current Liabilities	1,5	2,3	2,7	1,6	1,6	1,6	14,2	3,0	3,0	2,6
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	4,8%	2,5%	4,9%	0,4%	0,4%	0,4%	-0,9%	1,6%	0,9%	0,7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		13,9%	10,0%	7,3%	49,2%	51,6%	51,6%	-1,9%	45,8%	42,5%	38,6%
<u>Other Indicators</u>											
	Total Volume Losses (kW) technical										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase										
	Water treatment works										
	Natural sources										
	Total Volume Losses (kℓ)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	60,6%	59,3%	53,5%	65,3%	66,6%	66,6%	67,0%	68,0%	67,8%	68,4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	66,6%	65,8%	59,5%	71,8%	73,1%	73,1%	107,1%	74,6%	74,5%	75,0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0,5%	0,5%	0,5%	0,6%	0,7%	0,7%	1,0%	0,7%	0,7%	0,6%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	1,7%	1,9%	2,9%	1,9%	2,7%	2,7%	0,2%	2,6%	2,4%	2,0%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	42,7	45,2	37,7	34,8	35,5	91,0	28,9	39,7	40,3	41,9
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	51,5%	62,9%	130,1%	0,0%	0,0%	0,0%	-56,0%	0,0%	0,0%	0,0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	3,0	4,6	6,1	0,7	1,0	0,7	4,3	0,9	–	–

2.3.1 Performance indicators and benchmarks

2.3.1.1 Safety of Capital

- *The gearing ratio* is a measure of the total long-term borrowings over funds and reserves. Between 2026/27 and 2028/29 the gearing ratio peaked at 0 percent. This was primarily a result of the zero borrowing levels and increased funds and reserves.

2.3.1.2 Liquidity

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the municipality has set a limit of 1, hence at no point in time should this ratio be less than 1. For the 2026/27 MTREF the current ratio is 3.0 and 2.7 for the years of the MTREF. Going forward it will be necessary to increase these levels.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. For the 2026/27 financial year the ratio was 3.0 for the years of the MTREF.

2.3.1.3 Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow by seeking for additional revenue sources such as implementing agency services.

2.3.1.4 Creditors Management

- The municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice.

2.3.1.5 Other Indicators

- In real terms, repairs and maintenance has increased as part of the municipality's strategy to ensure the management of its asset base.

2.4 Overview of budget related-policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

2.4.1 Review of credit control and debt collection procedures/policies

The Collection Policy was reviewed by Council on 18 June 2025.

2.4.2 Asset Management, Infrastructure Investment and Funding Policy

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. Preserving the investment in existing infrastructure needs to be considered a significant strategy in ensuring the future sustainability of infrastructure and the municipality's revenue base. Within the framework, the need for asset renewal was considered a priority and hence the capital programme was determined based on renewal of current assets versus new asset construction.

Further, continued improvements in technology generally allows many assets to be renewed at a lesser 'real' cost than the original construction cost. Therefore, it is considered prudent to allow for a slightly lesser continual level of annual renewal than the average annual depreciation. The Asset Management, Infrastructure and Funding Policy is therefore considered a strategic guide in ensuring a sustainable approach to asset renewal, repairs and maintenance and is utilised as a guide to the selection and prioritisation of individual capital projects. In addition, the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

The asset management and investment policy were reviewed by Council on 18 June 2025.

2.4.3 Budget Adjustment Policy

The adjustments budget process is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the financial management practices of municipalities. To ensure that the municipality continues to deliver on its core mandate and achieves its developmental goals, the mid-year review and adjustment budget process will be utilised to ensure that underperforming functions are identified and funds redirected to performing functions.

2.4.4 Supply Chain Management Policy

The Supply Chain Management Policy was reviewed by Council on 18 June 2025.

2.4.5 Cash Management and Investment Policy

The municipality's Cash Management and Investment Policy were reviewed by Council on 30 March 2023. The aim of the policy is to ensure that the municipality's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalents that is required at any point in time and introduces time frames to achieve certain benchmarks.

2.4.6 Borrowing Policy

The municipality has reviewed its borrowing policy on 18 June 2025.

All the above policies are available on the municipality's website, as well as the following budget related policies:

- Funding and Reserves Policy;

2.4.7 Management and Disposal of Assets Policy

The policy relating to the management and disposal of assets are an integral part of the Supply Chain Management Policy as well as the Asset Management Policy.

The municipality has reviewed these policies on 18 June 2025.

2.5 Overview of budget assumptions

2.5.1 Salary increases

The collective agreement regarding salaries/wages came into operation on 6 September 2024 and shall remain in force until 30 June 2029. Based on SALG Bargaining Council circular 04/2026, an increase of 4.75 percent was determined for in the 2026/27 financial year.

2.5.2 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and, in this regard, various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

2.5.3 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 100 per cent is achieved on operating expenditure and 100 per cent on the capital programme for the 2026/27 MTREF of which performance has been factored into the cash flow budget.

2.6 Overview of budget funding

2.6.1 Medium-term outlook: operating revenue

Table 25 Breakdown of the operating revenue over the medium-term

DC6 Namakwa - +A1:L35Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	2	5 623	1 740	2 481	4 300	5 100	5 100	919	-	-	-
Agency services	2	268	212	227	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	2	73	139	126	100	100	100	30	105	110	115
Interest earned from Current and Non Current Assets	2	1 165	2 086	2 401	2 060	2 060	2 060	1 287	2 163	2 271	2 362
Dividends	2	-	-	-	-	-	-	-	-	-	-
Rent on Land	2	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2	1 496	1 557	2 328	2 020	1 300	1 300	458	2 121	2 227	2 316
Licence and permits	2	-	-	-	-	-	-	-	-	-	-
Special rating levies	2	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	2	-	-	-	-	-	-	-	-	-	-
Development Charges	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	352	91	145	160	1 325	1 325	150	1 198	1 422	1 466
Non-Exchange Revenue											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	2	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2	-	-	-	-	-	-	-	-	-	-
Licences or permits	2	-	-	-	30	-	-	-	-	-	-
Transfer and subsidies - Operational	2	65 087	68 895	76 646	69 119	69 560	69 560	51 520	72 477	75 946	78 979
Interest	2	-	-	-	-	-	-	-	-	-	-
Fuel Levy	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Fixed and Intangible Assets	2	-	-	-	-	(81)	(81)	-	-	-	-
Other Gains	2	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contribution)		74 065	74 720	84 354	77 789	79 364	79 364	54 364	78 064	81 976	85 237

The following graph is a breakdown of the operational revenue per main category for the 2026/27 financial year.

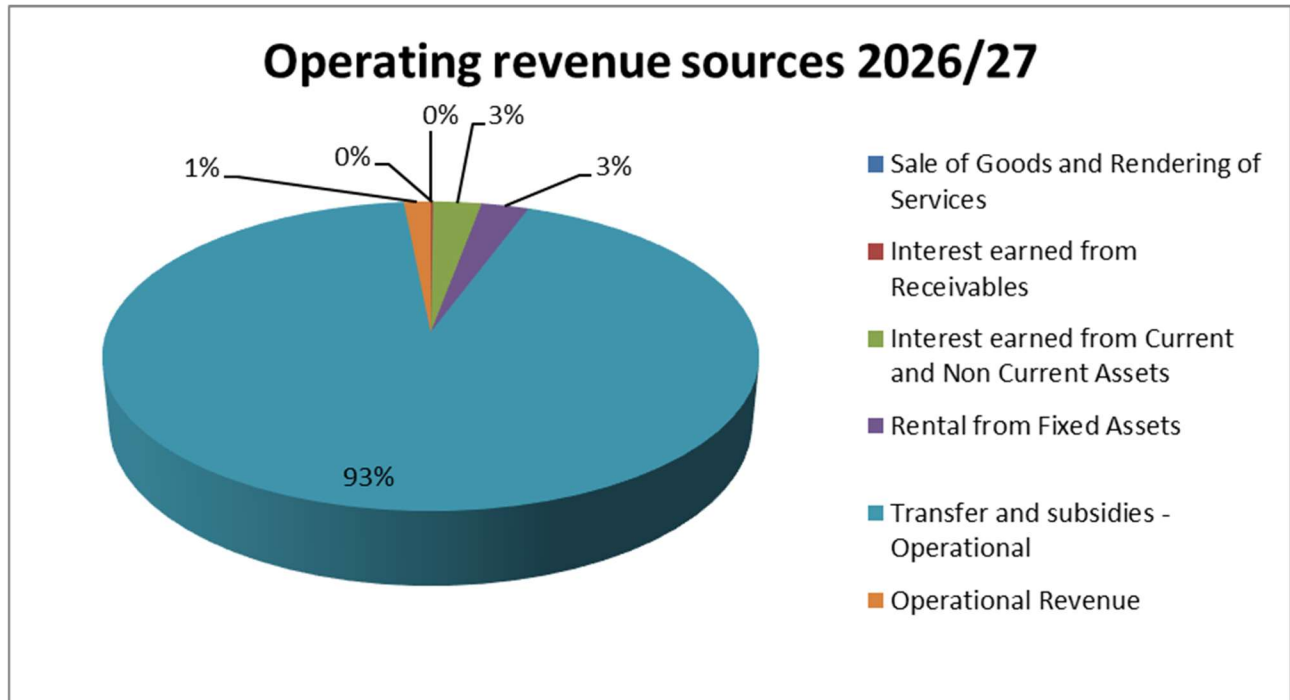


Figure 5 Breakdown of operating revenue over the 2026/27 MTREF

The municipality derives most of its operational revenue from the transfers and grants from the National Revenue fund as well as other organs of state in the form of administrative fees.

The tables below provide detail investment information and investment particulars by maturity.

Table 26 MBRR SA15 – Detail Investment Information

DC6 Namakwa - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2022/23	2023/24	2024/25	Current Year 2025/26		2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand									
Investments									
Bank Repurchase Agreements									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Bank Repurchase Agreements		-	-	-	-	-	-	-	-
Bankers Acceptance Certificate									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Bankers Acceptance Certificate		-	-	-	-	-	-	-	-
Deposit Taking Institutions									
Specify 1		5 390 288							
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Deposit Taking Institutions		5 390 288	-	-	-	-	-	-	-

Derivative Financial Assets									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Derivative Financial Assets	-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (Sinking)									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Guaranteed Endowment Policies (Sinking)	-	-	-	-	-	-	-	-	-
Interest Rate Swaps									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Interest Rate Swaps	-	-	-	-	-	-	-	-	-
Listed/Unlisted Bonds and Stocks									
LIS OR BONDS: ACCOUNT NR 1	-	-	-	-	-	-	-	-	-
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Listed/Unlisted Bonds and Stocks	-	-	-	-	-	-	-	-	-
Municipal Bonds									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Municipal Bonds	-	-	-	-	-	-	-	-	-
National Government Securities									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total National Government Securities	-	-	-	-	-	-	-	-	-
Negotiable Certificate of Deposits									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Negotiable Certificate of Deposits	-	-	-	-	-	-	-	-	-
Unamortised Debt Expense									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Unamortised Debt Expense	-	-	-	-	-	-	-	-	-
Unamortised Preference Share Expense									
Specify 1									
Specify 2									
Specify 3									
Specify 4									
Specify 5									
Specify 6									
Specify 7									
Specify 8									
Specify 9									
Specify 10									
Specify 11									
Total Unamortised Preference Share Expense	-	-	-	-	-	-	-	-	-
Total Investments	5 390 288 117	-	-	-	-	-	-	-	-

Table 27 MBRR SA16 – Investment particulars by maturity

DC6 Namakwa - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate -	Commission Paid (Rands)	Commission Recipient	Expiry date of investment
Name of institution & investment ID	1	Yrs/Months							
Parent municipality									
Municipality sub-total									
Entities									
N/A									
Entities sub-total									
TOTAL INVESTMENTS AND INTEREST	1								

2.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2026/27 medium-term capital programme:

Table 28 Sources of capital revenue over the MTREF

DC6 Namakwa - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Funded by:																
National Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality																
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	800	-	-	750	-	-	-	1 550	-	-
Total Capital Funding		-	-	-	-	-	800	-	-	750	-	-	-	1 550	-	-

The above table is graphically represented as follows for the 2026/27 financial year.

Figure 6 Sources of capital revenue for the 2026/27 financial year

Re-prioritisation done on operational cost to fund the capital budget and is fully cash-backed.

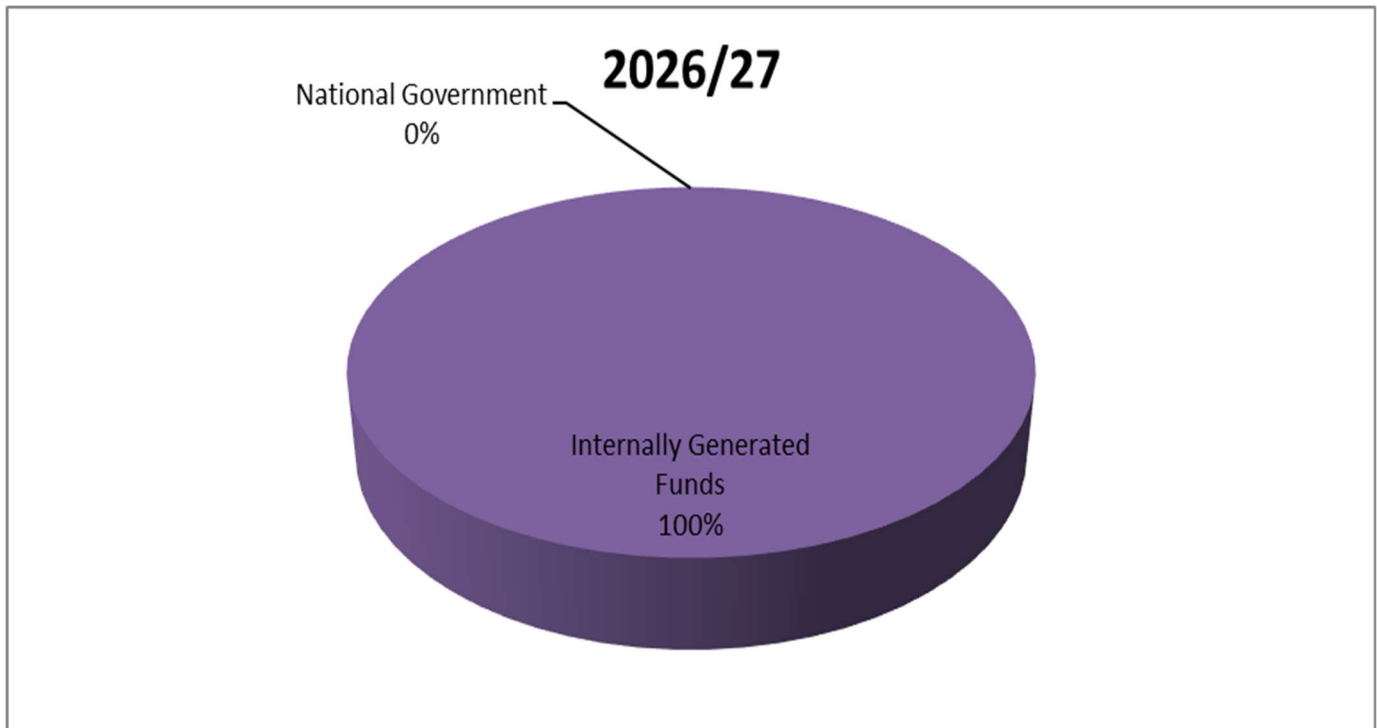


Table 29 MBRR Table SA 17 - Detail of borrowings

DC6 Namakwa - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Borrowings										
Annuity and Bullet Loans										
Banks										
Development Bank of South Africa										
Foreign Government and International Organisations										
General Public										
Infrastructure Finance Corporation										
Insurance Companies and Private Pension Funds										
Municipal Pension Funds										
Other Public Pension Funds										
Private Enterprises										
Public Corporations										
Public Investments Commissioners										
Total Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificate										
Banks										
Development Bank of South Africa										
Foreign Government and International Organisations										
General Public										
Infrastructure Finance Corporation										
Insurance Companies and Private Pension Funds										
Municipal Pension Funds										
Other Public Pension Funds										
Private Enterprises										
Public Corporations										
Public Investments Commissioners										
Total Bankers Acceptance Certificate		-	-	-	-	-	-	-	-	-
Concessionary Loan										
Derivative Financial Liability										
Banks										
Development Bank of South Africa										
Foreign Government and International Organisations										
General Public										
Infrastructure Finance Corporation										
Insurance Companies and Private Pension Funds										
Municipal Pension Funds										
Other Public Pension Funds										
Private Enterprises										
Public Corporations										
Public Investments Commissioners										
Total Derivative Financial Liability		-	-	-	-	-	-	-	-	-

Finance Lease Liability									
Banks									
Development Bank of South Africa									
Foreign Government and International Organisations									
General Public									
Infrastructure Finance Corporation									
Insurance Companies and Private Pension Funds									
Municipal Pension Funds									
Other Public Pension Funds									
Private Enterprises	-	-	-	-	-	-	-	-	-
Public Corporations									
Public Investments Commissioners									
Total Finance Lease Liability	-	-	-	-	-	-	-	-	-
Government Loans									
Intercompany/Parent-subsidiary Transactions									
Local Registered Stock									
Banks									
Development Bank of South Africa									
Foreign Government and International Organisations									
General Public									
Infrastructure Finance Corporation									
Insurance Companies and Private Pension Funds									
Municipal Pension Funds									
Other Public Pension Funds									
Private Enterprises									
Public Corporations									
Public Investments Commissioners									
Total Registered Stock	-	-	-	-	-	-	-	-	-
Marketable Bonds									
Banks									
Development Bank of South Africa									
Foreign Government and International Organisations									
General Public									
Infrastructure Finance Corporation									
Insurance Companies and Private Pension Funds									
Municipal Pension Funds									
Other Public Pension Funds									
Private Enterprises									
Public Corporations									
Public Investments Commissioners									
Total Marketable Bonds	-	-	-	-	-	-	-	-	-
Non-annuity Loans									
Banks									
Development Bank of South Africa									
Foreign Government and International Organisations									
General Public									
Infrastructure Finance Corporation									
Insurance Companies and Private Pension Funds									
Municipal Pension Funds									
Other Public Pension Funds									
Private Enterprises									
Public Corporations									
Public Investments Commissioners									
Total Non-annuity Loans	-	-	-	-	-	-	-	-	-
Non-marketable Bonds									
Banks									
Foreign Government and International Organisations									
General Public									
Municipal Pension Funds									
Other Public Pension Funds									
Private Enterprises									
Public Corporations									
Total Non-marketable Bonds	-	-	-	-	-	-	-	-	-
PPP Liabilities									
Banks									
Development Bank of South Africa									
Foreign Government and International Organisations									
General Public									
Infrastructure Finance Corporation									
Insurance Companies and Private Pension Funds									
Municipal Pension Funds									
Other Public Pension Funds									
Private Enterprises	268	393	195	-	-	-	195	195	195
Public Corporations									
Public Investments Commissioners									
Total PPP Liabilities	268	393	195	-	-	-	195	195	195
Securities									
Banks									
Development Bank of South Africa									
Foreign Government and International Organisations									
General Public									
Infrastructure Finance Corporation									
Insurance Companies and Private Pension Funds									
Municipal Pension Funds									
Other Public Pension Funds									
Private Enterprises									
Public Corporations									
Public Investments Commissioners									
Total Securities	-	-	-	-	-	-	-	-	-
Interest Rate Swaps									
Total Borrowings	1	268	393	195	-	-	195	195	195

The following graph illustrates the growth in outstanding borrowing for the 2026/27 to 2028/29 period.

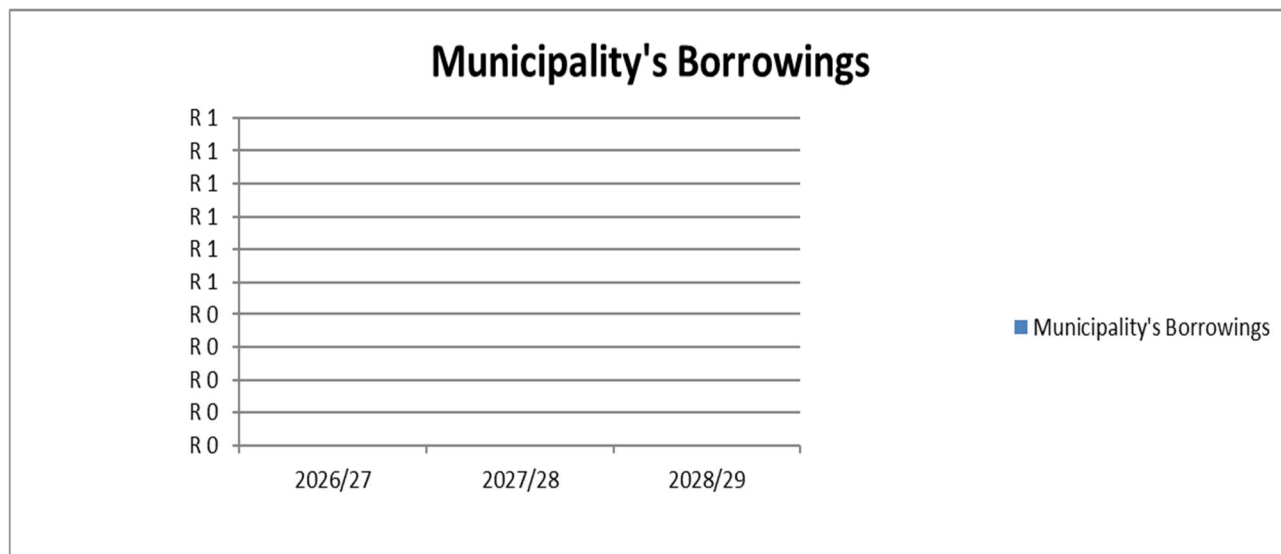


Figure 7 Growth in outstanding borrowing (long-term liabilities)

The municipality does not have any long-term borrowing. The only borrowing that the municipality has is finance leases in the form of printers from Nashua.

Internally generated funds consist of a mixture between surpluses generated on the operating statement of financial performance and cash backed reserves. In determining the credibility of this funding source, it becomes necessary to review the cash flow budget as well as the cash-backed reserves and accumulated funds reconciliation, as discussed below.

DC6 Namakwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget year 2026/27	Budget year *1 2027/28	Budget year *2 2028/29
R thousand										
RECEIPTS	1,2									
Operating										
National Government										
Monetary Allocations										
Equitable Share		55 849	57 516	58 871	60 495	60 495	60 495	62 479	65 307	68 065
Local Government Financial Management Grant		-	-	2 000	2 000	2 000	2 000	2 000	2 000	2 000
Rural Road Asset Management Systems Grant		-	-	3 258	3 404	3 485	3 485	3 560	3 719	3 905
Total Monetary Allocations		55 849	57 516	64 129	65 899	65 980	65 980	68 039	71 026	73 970
Total Operating/National Government		55 849	57 516	64 129	65 899	65 980	65 980	68 039	71 026	73 970

Table 30 MBRR Table SA 18 - Capital transfers and grants receipts

Provincial Government									
Monetary Allocations									
Capacity Building and Other Grants	-	-	1 206	110	220	220	1 520	1 520	1 529
Total Monetary Allocations	-	-	1 206	110	220	220	1 520	1 520	1 529
Total Operating/Provincial Government	-	-	1 206	110	220	220	1 520	1 520	1 529
District Municipalities									
Monetary Allocations									
Other transfers/grants [insert description]									
Total Monetary Allocations	-	-	-	-	-	-	-	-	-
Allocations In-kind									
Other transfers/grants [insert description]									
Total Allocations In-kind	-	-	-	-	-	-	-	-	-
Total Operating/District Municipalities	-	-	-	-	-	-	-	-	-
Other Grant Providers									
Monetary Allocations									
Local Government Water and Related Service SETA	-	-	-	-	-	-	-	-	-
Total Monetary Allocations	-	-	-	-	-	-	-	-	-
Allocations In-kind									
[insert description]									
Total Allocations In-kind	-	-	-	-	-	-	-	-	-
Total Operating/Other Grant Providers	-	-	-	-	-	-	-	-	-
Total Operating	5	55 849	57 516	65 335	66 009	66 200	66 200	69 559 000	72 546 000
Capital									
National Government									
Monetary Allocations									
[insert description]									
Total Monetary Allocations	-	-	-	-	-	-	-	-	-
Total Capital/National Government	-	-	-	-	-	-	-	-	-
Provincial Government									
Monetary Allocations									
Other transfers/grants [insert description]									
Total Monetary Allocations	-	-	-	-	-	-	-	-	-
Allocations In-kind									
Other transfers/grants [insert description]									
Total Allocations In-kind	-	-	-	-	-	-	-	-	-
Total Capital/Provincial Government	-	-	-	-	-	-	-	-	-
District Municipalities									
Monetary Allocations									
Other transfers/grants [insert description]									
Total Monetary Allocations	-	-	-	-	-	-	-	-	-
Allocations In-kind									
Other transfers/grants [insert description]									
Total Allocations In-kind	-	-	-	-	-	-	-	-	-
Total Capital/District Municipalities	-	-	-	-	-	-	-	-	-
Other Grant Providers									
Monetary Allocations									
[insert description]									
Total Monetary Allocations	-	-	-	-	-	-	-	-	-
Allocations In-kind									
[insert description]									
Total Allocations In-kind	-	-	-	-	-	-	-	-	-
Total Capital/Other Grant Providers	-	-	-	-	-	-	-	-	-
Total Capital	5	-	-	-	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS AND GRANTS		55 849	57 516	65 335	66 009	66 200	66 200	69 559	72 546

2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words, the *actual collection rate* of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long-term borrowing (debt).

Table 31 MBRR Table A7 - Budget cash flow statement

DC6 Namakwa - Table A7 Budgeted Cash Flows

CCO Namakwa - Table A1 Budgeted Cash Flows											
Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates									-	-	-
Service charges									-	-	-
Other revenue		101 693	99 916	106 140	11 520	16 185	16 185	92 282	7 838	5 181	5 996
Transfers and Subsidies - Operational	1	24 835	64 029	74 786	66 009	66 200	66 200	50 775	70 077	73 046	75 999
Transfers and Subsidies - Capital	1	217	69	57	-	-	-	-	-	-	-
Interest		585	1 735	1 654	2 000	2 000	2 000	873	1 880	1 964	2 035
Dividends									-	-	-
Payments											
Suppliers and employees		(98 765)	(119 285)	(125 879)	(79 849)	(82 041)	(82 041)	(91 036)	(75 816)	(78 659)	(82 120)
Finance charges		-	-	-	(168)	(168)	(168)	-	-	-	-
Transfers and Subsidies	1	-	-	-	(100)	(763)	(763)	-	(670)	(670)	(683)
NET CASH FROM/(USED) OPERATING ACTIVITIES		28 565	46 464	56 757	(588)	1 412	1 412	52 894	3 308	862	1 226
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	47	-	(81)	(81)	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital									-	-	-
Interest on Short Term Investment (Greater than 90 days) and Long Term Investments									-	-	-
Payments											
Capital assets		(1 466)	(3 264)	(871)	(515)	(2 823)	(2 823)	(128)	(1 550)	-	-
Retention (Capital)									-	-	-
NET CASH FROM/(USED) INVESTING ACTIVITIES		(1 466)	(3 264)	(824)	(515)	(2 904)	(2 904)	(128)	(1 550)	-	-
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing		332	248	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits									-	-	-
Payments											
Repayment of borrowing		-	-	-	(236)	(236)	(236)	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		332	248	-	(236)	(236)	(236)	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD											
		27 432	43 449	55 933	(1 339)	(1 727)	(1 727)	52 766	1 758	862	1 226
Cash/cash equivalents at the year begin:	2	9 145	9 302	14 331	9 850	9 850	9 850	-	9 452	11 210	12 072
Cash/cash equivalents at the year end:	2	36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299

The above table shows that cash and cash equivalents of the municipality increased between the 2026/27 to 2028/29 financial year moving from a positive cash balance of R11.21 million to R12.07 million with the approved 2026/27 MTREF.

In the 2028/29 forecasts, the cash and cash equivalents are expected to decrease to R13.30 million.

Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What are the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g., the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 32 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

DC6 Namakwa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year+1 2027/28	Budget Year+2 2028/29
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299
Other current investments > 90 days		-	-	-	-	-	-	-	-	-	-
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299
Application of cash and investments											
Unspent conditional transfers		570	229	312	-	-	-	1 456	17	17	17
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	(51 180)	(98 848)	(154 673)	(2 055)	(361)	(361)	37 776	(9 054)	(2 410)	(1 696)
Other provisions		968	853	999	4 000	4 000	4 000	999	999	999	999
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(49 642)	(97 766)	(153 362)	1 945	3 639	3 639	40 231	(8 038)	(1 394)	(680)
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits		86 220	150 517	223 626	6 566	4 484	4 484	12 535	19 249	13 467	13 979
Creditors transferred to Debt Relief - Non-Current portion		-	-	-	-	-	-	-	-	-	-
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits		86 220	150 517	223 626	6 566	4 484	4 484	12 535	19 249	13 467	13 979

From the above table the cash and investments available total R19.25 million in the 2026/27 financial year and decreases to R14.0 million by 2028/29, including the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions.

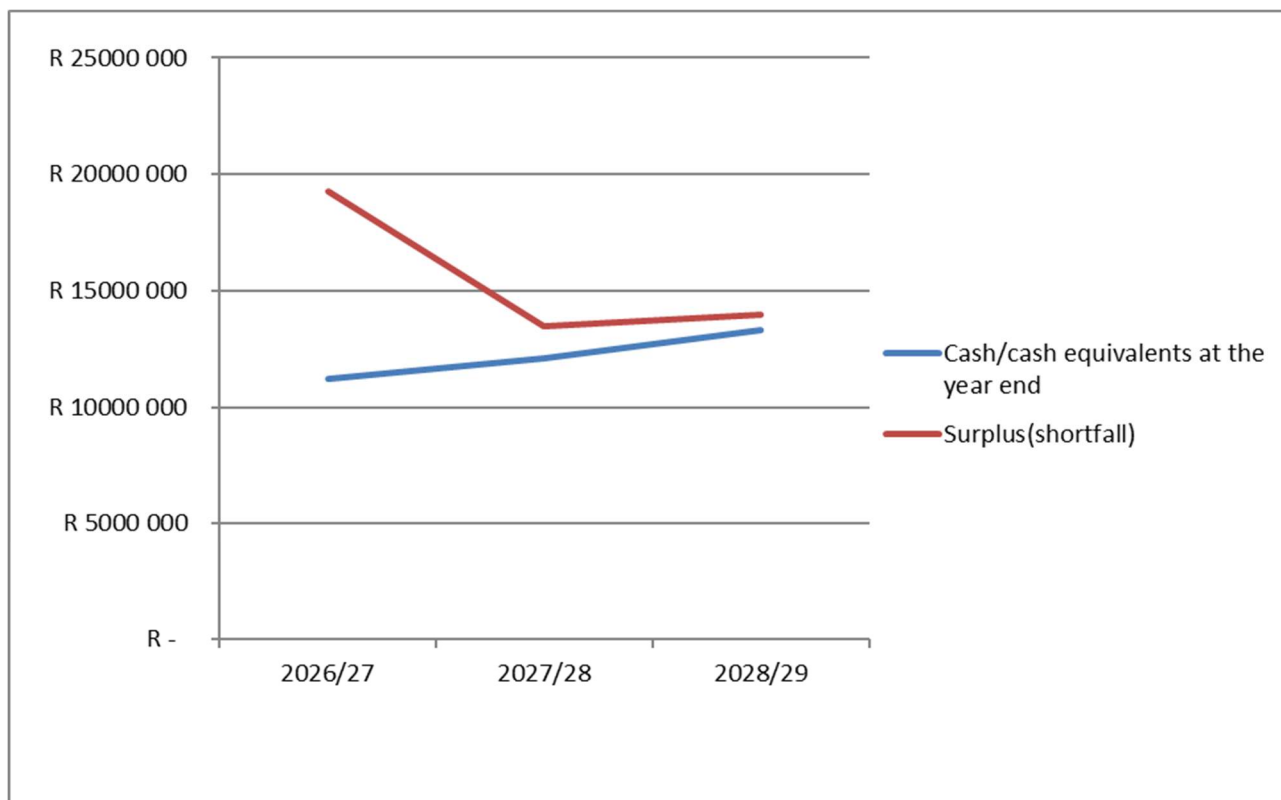
Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued.

- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. For the purpose of the cash backed reserves and accumulated surplus reconciliation a provision equivalent to one month's operational expenditure has been provided for. It needs to be noted that although this can be considered prudent, the desired cash levels should be 60 days to ensure continued liquidity of the municipality.
- Most reserve fund cash-backing is discretionary in nature, but the reserve funds are not available to support a budget unless they are cash-backed. The reserve funds are fully cash-backed. The level of cash-backing is directly informed by the municipality's cash backing policy.

It can be concluded that the municipality has a surplus against the cash backed and accumulated surpluses reconciliation.

The following graph supplies an analysis of the trends relating cash and cash equivalents and the cash backed reserves/accumulated funds reconciliation over a three-year perspective.

Figure 8 Cash and cash equivalents / Cash backed reserves and accumulated funds



2.6.4 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 33 MBRR SA10 – Funding compliance measurement

DC6 Namakwa Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	36 578	52 750	70 263	8 511	8 123	8 123	52 766	11 210	12 072	13 299
Cash + investments at the yr end less applications - R'000	18(1)b	2	86 220	150 517	223 626	6 566	4 484	4 484	12 535	19 249	13 467	13 979
Cash year end/monthly employee/supplier payments	18(1)b	3	3,0	4,6	6,1	0,7	1,0	0,7	4,3	0,9	–	–
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	3 277	6 019	3 531	515	2 757	2 757	2 814	(950)	–	–
Service charge rev % change - macro CPI target exclusiv	18(1)a,(2)	5	N.A.	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(6,0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	1270,5%	4003,7%	2965,5%	211,8%	124,0%	124,0%	5073,4%	654,0%	364,5%	409,1%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Capital payments % of capital expenditure	18(1)c;19	8	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Borrowing receipts % of capital expenditure (excl. transfers	18(1)c	9	60,0%	8,3%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(41,3%)	107,2%	(45,3%)	24,4%	0,0%	(120,8%)	(383,7%)	(4,6%)	(19,3%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	5,8%	2,9%	3,9%	5,6%	6,1%	6,1%	3,3%	3,6%	3,6%	0,0%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

2.6.4.1 Cash/cash equivalent position

The municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium-term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short-term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2026/27 MTREF shows R11.21 million, R12.07 million and R13.30 million for each respective outer financial years.

2.6.4.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 16, on page 22. The reconciliation is intended

to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

2.6.4.3 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2026/27 MTREF the indicative outcome is a surplus of R19.25 million and a surplus of R13.47 million and R14million in the outer years.

2.6.4.4 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The Namakwa District Municipality has budgeted for all transfers.

2.6.4.5 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the municipality's strategy pertaining to asset management and repairs and maintenance are contained in Table 47 MBRR SA34C on page 71.

2.6.4.6 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table 46 MBRR SA34b on page 70.

2.7 Expenditure on grants and reconciliations of unspent funds

Table 34 MBRR SA18 - Expenditure on transfers and grant programmes

DC6 Namakwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
RECEIPTS	1,2									
Operating										
National Government										
Monetary Allocations										
Equitable Share		55 849	57 516	58 871	60 495	60 495	60 495	62 479	65 307	68 065
Local Government Financial Management Grant		-	-	2 000	2 000	2 000	2 000	2 000	2 000	2 000
Rural Road Asset Management Systems Grant		-	-	3 258	3 404	3 485	3 485	3 560	3 719	3 905
Total Monetary Allocations		55 849	57 516	64 129	65 899	65 980	65 980	68 039	71 026	73 970
Total Operating/National Government		55 849	57 516	64 129	65 899	65 980	65 980	68 039	71 026	73 970
Provincial Government										
Monetary Allocations										
Capacity Building and Other Grants		-	-	1 206	110	220	220	1 520	1 520	1 529
Total Monetary Allocations		-	-	1 206	110	220	220	1 520	1 520	1 529
Total Operating/Provincial Government		-	-	1 206	110	220	220	1 520	1 520	1 529
District Municipalities										
Monetary Allocations										
Other transfers/grants [insert description]										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
Other transfers/grants [insert description]										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Operating/District Municipalities		-	-	-	-	-	-	-	-	-
Other Grant Providers										
Monetary Allocations										
Local Government Water and Related Service SETA		-	-	-	-	-	-	-	-	-
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
[insert description]										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Operating/Other Grant Providers		-	-	-	-	-	-	-	-	-
Total Operating	5	55 849	57 516	65 335	66 009	66 200	66 200	69 559 000	72 546 000	75 498 720
Capital										
National Government										
Monetary Allocations										
[insert description]										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Total Capital/National Government		-	-	-	-	-	-	-	-	-
Provincial Government										
Monetary Allocations										
Other transfers/grants [insert description]										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
Other transfers/grants [insert description]										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Capital/Provincial Government		-	-	-	-	-	-	-	-	-
District Municipalities										
Monetary Allocations										
Other transfers/grants [insert description]										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
Other transfers/grants [insert description]										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Capital/District Municipalities		-	-	-	-	-	-	-	-	-
Other Grant Providers										
Monetary Allocations										
[insert description]										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
[insert description]										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Capital/Other Grant Providers		-	-	-	-	-	-	-	-	-
Total Capital	5	-	-	-	-	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS AND GRANTS		55 849	57 516	65 335	66 009	66 200	66 200	69 559	72 546	75 499

Table 35 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds**DC6 Namakwa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds**

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Operating transfers and grants:	1,3									
Monetary Allocations										
Balance unspent at beginning of the year		(6)	(2)	(6)	-	-	-	(9)	(9)	(9)
Current year receipts		(7 357)	(6 099)	(14 963)	(5 404)	(5 485)	(5 485)	(6 860)	(7 019)	(7 205)
Repayment of grants		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		(14 725)	(12 195)	(29 850)	(10 808)	(10 970)	(10 970)	(13 729)	(14 047)	(14 419)
Conditions still to be met - transferred to liabilities		7 362	6 095	14 881	5 404	5 485	5 485	6 860	7 019	7 205
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		(455)	(346)	(8)	-	-	-	(8)	(8)	(8)
Current year receipts		(1 590)	(415)	(951)	-	-	-	(18)	-	-
Conditions met - transferred to revenue		(3 745)	(1 513)	(1 910)	-	-	-	(43)	(8)	(8)
Conditions still to be met - transferred to liabilities		1 700	753	951	-	-	-	18	-	-
Total operating transfers and grants revenue		(18 471)	(13 709)	(31 760)	(10 808)	(10 970)	(10 970)	(13 772)	(14 055)	(14 426)
Total operating transfers and grants - CTBM	2	9 061	6 848	15 832	5 404	5 485	5 485	6 878	7 019	7 205
Capital transfers and grants:	1,3									
Monetary Allocations										
Balance unspent at beginning of the year		(6)	(11)	(5)	-	-	-	-	-	-
Current year receipts		(217)	(69)	(57)	-	-	-	-	-	-
Conditions met - transferred to revenue		(435)	(156)	(118)	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		212	75	57	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		(220)	(211)	(211)	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		(229)	(211)	(211)	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		9	-	-	-	-	-	-	-	-
Total capital transfers and grants revenue		(664)	(366)	(329)	-	-	-	-	-	-
Total capital transfers and grants - CTBM	2	221	75	57	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		(19 135)	(14 075)	(32 089)	(10 808)	(10 970)	(10 970)	(13 772)	(14 055)	(14 426)
TOTAL TRANSFERS AND GRANTS - CTBM		9 283	6 923	15 889	5 404	5 485	5 485	6 878	7 019	7 205

2.8 Councilor and employee benefits

Table 36 MBRR SA22 - Summary of Councilor and staff benefits

DC6 Namakwa - Supporting Table SA22 Summary councilor and staff benefits

Summary of Employee and Councilor remuneration		Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
		1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)											
Allowances and Service Related Benefits											
Basic Salary			3 559	3 855	4 031	4 127	4 167	4 167	4 156	4 364	4 582
Cell phone Allowance			355	397	376	346	351	351	376	395	415
Housing Allowance											
In-kind Benefits											
Market Related Non-pensionable Allowance											
Motor Vehicle Allowance											
Office-bearer Allowance											
Out of pocket Expenses											
Travelling Allowance			551	577	604	605	605	605	641	673	706
Use of Personal Facilities											
Total Allowances and Service Related Benefits			4 465	4 829	5 011	5 078	5 123	5 123	5 173	5 431	5 703
Social Contributions											
Medial Aid Benefits			-	-	-	-	-	-	-	-	-
Pension Fund Contributions			-	-	-	-	-	-	-	-	-
Total Social Contributions			-	-	-	-	-	-	-	-	-
Total Councillors			4 465	4 829	5 011	5 078	5 123	5 123	5 173	5 431	5 703
% increase		4		8,2%	3,8%	1,3%	0,9%	-	1,0%	5,0%	5,0%
Senior Managers of the Municipality		2									
Salaries and Allowances											
Basic Salary			3 992	2 729	2 538	2 668	4 312	4 312	3 430	3 601	3 781
Bonuses			192	190	223	300	733	733	701	736	773
Allowance											
Accommodation, Travel and Incidental											
Cellular and Telephone		3	44	50	48	48	78	78	36	36	37
Housing Benefits		3	16	8	6	6	6	6	6	7	7
Non-pensionable											
Travel or Motor Vehicle		3	493	400	263	279	279	279	328	337	350
Voluntary Work											
Total Allowance			553	457	318	333	363	363	371	380	394
Service Related Benefits											
Acting		3	-	128	-	-	-	-	-	-	-
Bonus		3									
Danger Allowance		3									
Entertainment		3									
Fire Brigade											
In-kind Benefits		3									
Leave Pay		3	-	-	-	-	-	-	-	-	-
Lifeguard/Duty Squads											
Long Service Award			-	40	-	-	-	-	9	9	9
Overtime											
Scarcity		3									
Standby Allowance		3									
Tools Allowance		3									
Uniform/Special/Protective Clothing		3									
Leave gratuity											
Long Term Service Award											
Total Service Related Benefits			-	168	-	-	-	-	9	9	9
Total Salaries and Allowances			4 737	3 545	3 079	3 302	5 409	5 409	4 510	4 726	4 956
Social Contributions											
Bargaining Council			1	0	0	0	0	0	0	0	1
Group Life Insurance			65	35	24	26	26	26	28	29	31
Medical			162	118	110	116	138	138	123	126	130
Pension			347	288	353	392	467	467	485	509	535
Unemployment Insurance			9	6	6	7	7	7	7	7	7
Total Social Contributions			583	448	494	541	638	638	643	672	703
Post-retirement Benefit		6									
Medical			689	726	769	860	860	860	860	860	877
Other Benefits											
Pension											
Total Post-retirement Benefit			689	726	769	860	860	860	860	860	877
Costs Capitalised to PPE											
Sub Total - Senior Managers of Municipality			6 008	4 719	4 342	4 702	6 907	6 907	6 013	6 258	6 537
% increase		4		(21,5%)	(8,0%)	8,3%	46,9%	-	(12,9%)	4,1%	4,5%

Other Municipal Staff

Salaries and Allowances

Basic Salary		26 344	26 939	27 937	29 781	30 736	30 736	32 438	34 179	35 872
Bonuses		-	-	-	-	-	-	-	-	-
Allowance										
Accommodation, Travel and Incidental										
Cellular and Telephone	3	140	153	153	132	125	125	113	116	122
Housing Benefits	3	562	521	500	609	608	608	501	526	524
Non-pensionable										
Travel or Motor Vehicle	3	1 935	1 794	1 672	1 713	1 447	1 447	1 343	1 406	1 476
Voluntary Work										
Total Allowance		2 637	2 468	2 325	2 454	2 180	2 180	1 956	2 048	2 122
Service Related Benefits										
Acting	3	86	97	60	-	85	85	-	-	-
Bonus	3	1 728	1 803	2 005	2 663	2 057	2 057	2 278	2 392	2 511
Danger Allowance	3									
Entertainment	3									
Fire Brigade										
In-kind Benefits	3									
Leave Pay	3	412	987	967	-	0	0	-	-	-
Lifeguard/Duty Squads										
Long Service Award		-	-	-	26	26	26	191	166	174
Overtime		90	77	73	20	40	40	-	-	-
Scarcity	3									
Standby Allowance	3									
Tools Allowance	3									
Uniform/Special/Protective Clothing	3									
Leave gratuity										
Long Term Service Award										
Total Service Related Benefits		2 317	2 964	3 104	2 709	2 208	2 208	2 468	2 558	2 685
Total Salaries and Allowances		31 299	32 371	33 366	34 944	35 124	35 124	36 863	38 785	40 679
Social Contributions										
Bargaining Council		10	9	10	11	11	11	10	11	11
Group Life Insurance		706	685	776	857	859	859	904	950	997
Medical		1 384	1 280	1 288	4 380	4 283	4 283	3 537	3 685	3 854
Pension		3 517	3 449	3 631	4 056	4 025	4 025	4 071	4 274	4 488
Unemployment Insurance		163	156	149	159	159	159	153	160	169
Total Social Contributions		5 780	5 579	5 853	9 463	9 337	9 337	8 675	9 080	9 519
Post-retirement Benefit	6									
Medical		1 777	1 648	1 601	1 650	1 496	1 496	1 496	1 496	1 526
Other Benefits										
Pension										
Total Post-retirement Benefit		1 777	1 648	1 601	1 650	1 496	1 496	1 496	1 496	1 526
Costs Capitalised to PPE		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		38 855	39 598	40 820	46 057	45 956	45 956	47 034	49 362	51 724
% increase	4		1,9%	3,1%	12,8%	(0,2%)	-	2,3%	4,9%	4,8%
Total Parent Municipality		49 329	49 146	50 173	55 837	57 986	57 986	58 220	61 051	63 963
Board Members of Entities										
Salaries and Allowances										
Basic Salary										
Bonuses										
Allowance										
Accommodation, Travel and Incidental										
Cellular and Telephone	3									
Housing Benefits	3									
Non-pensionable										
Travel or Motor Vehicle	3									
Voluntary Work										
Total Allowance		-	-	-	-	-	-	-	-	-
Service Related Benefits										
Acting	3									
Bonus	3									
Danger Allowance	3									
Entertainment	3									
Fire Brigade										
In-kind Benefits	3									
Leave Pay	3									
Lifeguard/Duty Squads										
Long Service Award										
Overtime										
Scarcity	3									
Standby Allowance	3									
Tools Allowance	3									
Uniform/Special/Protective Clothing	3									
Leave gratuity										
Long Term Service Award										
Total Service Related Benefits		-	-	-	-	-	-	-	-	-
Total Salaries and Allowances		-	-	-	-	-	-	-	-	-

Social Contributions									
Bargaining Council									
Group Life Insurance									
Medical									
Pension									
Unemployment Insurance									
Total Social Contributions	-	-	-	-	-	-	-	-	-
Post-retirement Benefit									
Medical									
Other Benefits									
Pension									
Total Post-retirement Benefit	-	-	-	-	-	-	-	-	-
Costs Capitalised to PPE									
Sub Total - Board Members of Entities	-	-	-	-	-	-	-	-	-
% Increase									
Senior Managers of Entities									
Salaries and Allowances									
Basic Salary									
Bonuses									
Allowance									
Accommodation, Travel and Incidental									
Cellular and Telephone									
Housing Benefits									
Non-pensionable									
Travel or Motor Vehicle									
Voluntary Work									
Total Allowance	-	-	-	-	-	-	-	-	-
Service Related Benefits									
Acting									
Bonus									
Danger Allowance									
Entertainment									
Fire Brigade									
In-kind Benefits									
Leave Pay									
Lifeguard/Duty Squads									
Long Service Award									
Overtime									
Scarcity									
Standby Allowance									
Tools Allowance									
Uniform/Special/Protective Clothing									
Leave gratuity									
Long Term Service Award									
Total Service Related Benefits	-	-	-	-	-	-	-	-	-
Total Salaries and Allowances	-	-	-	-	-	-	-	-	-
Social Contributions									
Bargaining Council									
Group Life Insurance									
Medical									
Pension									
Unemployment Insurance									
Total Social Contributions	-	-	-	-	-	-	-	-	-
Post-retirement Benefit									
Medical									
Other Benefits									
Pension									
Total Post-retirement Benefit	-	-	-	-	-	-	-	-	-
Costs Capitalised to PPE									
Sub Total - Senior Managers of Entities	-	-	-	-	-	-	-	-	-
% Increase									
Other Staff of Entities									
Salaries and Allowances									
Basic Salary									
Bonuses									
Allowance									
Accommodation, Travel and Incidental									
Cellular and Telephone									
Housing Benefits									
Non-pensionable									
Travel or Motor Vehicle									
Voluntary Work									
Total Allowance	-	-	-	-	-	-	-	-	-
Service Related Benefits									
Acting									
Bonus									
Danger Allowance									
Entertainment									
Fire Brigade									
In-kind Benefits									
Leave Pay									
Lifeguard/Duty Squads									
Long Service Award									
Overtime									
Scarcity									
Standby Allowance									
Tools Allowance									
Uniform/Special/Protective Clothing									
Leave gratuity									
Long Term Service Award									
Total Service Related Benefits	-	-	-	-	-	-	-	-	-
Total Salaries and Allowances	-	-	-	-	-	-	-	-	-
Social Contributions									
Bargaining Council									
Group Life Insurance									
Medical									
Pension									
Unemployment Insurance									
Total Social Contributions	-	-	-	-	-	-	-	-	-
Post-retirement Benefit									
Medical									
Other Benefits									
Pension									
Total Post-retirement Benefit	-	-	-	-	-	-	-	-	-
Costs Capitalised to PPE									
Sub Total - Other Staff of Entities	-	-	-	-	-	-	-	-	-
% Increase									
Total Municipal Entities	-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS	49 329	49 146	50 173	55 837	57 986	57 986	58 220	61 051	63 963
% Increase		(0,4%)	2,1%	11,3%	3,8%	-	0,4%	4,9%	4,8%
TOTAL MANAGERS AND STAFF	5,7	44 864	44 316	45 162	50 760	52 863	52 863	53 047	55 619

Table 37 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/senior managers)

DC6 Namakwa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		847 315		47 004			894 319
Chief Whip			–		–			–
Executive Mayor			1 059 142	–	47 006			1 106 148
Deputy Executive Mayor			–		–			–
Executive Committee			–		–			–
Total for all other councillors			2 249 766		922 582			3 172 348
Total Councillors	8	–	4 156 223	–	1 016 592			5 172 815
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1 123 374	243 006	389 309	285 575		2 041 264
Chief Finance Officer			1 008 529	155 882	288 497	175 000		1 627 908
SM					–			–
SM COR					215 000			215 000
SM D01			–	72 969	–	–		72 969
SM D02			1 297 611	170 816	132 264	240 117		1 840 808
SM D03			–	–	–	–		–
SM PLA					215 000			215 000
								–
Total Senior Managers of the Municipality	8,10	–	3 429 514	642 673	1 240 070	700 692		6 012 949

Table 38 MBRR SA24 – summary of personnel numbers**DC6 Namakwa - Supporting Table SA24 Summary of personnel numbers**

Summary of Personnel Numbers	Ref	2024/25			Current Year 2025/26			Budget Year 2026/27		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)										
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3									
Other Managers	7									
Professionals		-	-	-	-	-	-	-	-	-
Finance										
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other										
Technicians		-	-	-	-	-	-	-	-	-
Finance										
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other										
Clerks (Clerical and administrative)										
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
TOTAL PERSONNEL NUMBERS	9	-	-	-	-	-	-	-	-	-
% increase										
Total municipal employees headcount	6, 10	-	-	-	-	-	-	-	-	-
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

2.9 Monthly targets for revenue, expenditure and cash flow

Table 39 MBRR SA25 - Budgeted monthly revenue and expenditure

DC6 Namakwa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue																
Exchange Revenue																
Service charges - Electricity																
Service charges - Water																
Service charges - Waste Water Management																
Service charges - Waste Management																
Sale of Goods and Rendering of Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest																
Interest earned from Receivables		9	9	9	9	9	9	9	9	9	9	9	9	105	110	115
Interest earned from Current and Non Current Assets		180	180	180	180	180	180	180	180	180	180	180	180	2 163	2 271	2 362
Dividends																
Rent on Land																
Rental from Fixed Assets		177	177	177	177	177	177	177	177	177	177	177	177	2 121	2 227	2 316
Licence and permits																
Special rating levies																
Construction Contract Revenue																
Development Charges																
Operational Revenue		100	100	100	100	100	100	100	100	100	100	100	100	1 198	1 422	1 466
Non-Exchange Revenue																
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes																
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		26 368	4 307	126	126	126	21 555	126	2 376	16 986	126	126	126	72 477	75 946	78 979
Interest																
Fuel Levy																
Operational Revenue																
Gains on disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations																
Total Revenue (excluding capital transfers and contributions)		26 833	4 773	592	592	592	22 021	592	2 841	17 451	592	592	592	78 064	81 976	85 237
Expenditure																
Employee related costs		4 218	4 218	4 218	4 218	4 218	6 204	4 218	4 218	4 218	4 659	4 218	4 218	53 047	55 619	58 260
Remuneration of councillors		431	431	431	431	431	431	431	431	431	431	431	431	5 173	5 431	5 703
Bulk purchases - electricity																
Inventory consumed		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, amortisation and impairment		155	155	155	155	155	155	155	155	155	155	155	155	1 865	1 772	1 533
Interest, Dividends and Rent on Land		15	15	15	15	15	15	15	15	15	15	15	15	178	178	182
Contracted services		467	467	467	467	467	467	467	467	467	467	467	467	5 601	5 612	5 671
Transfers and subsidies		148	106	6	113	6	6	148	6	6	113	6	6	670	670	683
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational costs		1 364	864	864	864	864	2 364	864	864	864	975	864	864	12 480	12 693	13 204
Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		6 799	6 256	6 156	6 264	6 156	9 642	6 299	6 156	6 156	6 815	6 156	6 156	79 014	81 976	85 237
Surplus/(Deficit)		20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	-	-
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	-	-
Income Tax																
Surplus/(Deficit) after income tax		20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	-	-
Share of Surplus/Deficit attributable to Joint Venture																
Share of Surplus/Deficit attributable to Minorities																
Surplus/(Deficit) attributable to municipality		20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	-	-
Share of Surplus/Deficit attributable to Associate																
Intercompany/Parent subsidiary transactions																
Surplus/(Deficit) for the year	1	20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	-	-

Table 40 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

DC6 Namakwa - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote																
Vote 01 - Municipal Manager		1 737	650	–	–	–	1 690	–	–	1 859	–	–	–	5 936	6 123	6 339
Vote 02 - Manager: Corporate Services		177	177	177	177	177	177	177	177	177	177	177	177	2 121	2 227	2 316
Vote 03 - Manager: Economic Development		–	1 531	–	–	–	–	–	2 249	900	–	–	–	4 680	4 839	5 034
Vote 04 - Manager: Environment Health		14	14	14	14	14	14	14	14	14	14	14	14	168	176	183
Vote 05 - Manager: Finance		24 693	2 189	189	189	189	19 928	189	189	14 289	189	189	189	62 611	65 365	68 002
Vote 06 - Manager: Roads		86	86	86	86	86	86	86	86	86	86	86	86	1 030	1 245	1 282
Vote 07 - Manager: Municipal Support Unit		126	126	126	126	126	126	126	126	126	126	126	126	1 518	2 000	2 080
Vote 08 -																
Vote 09 -																
Vote 10 -																
Vote 11 -																
Vote 12 -																
Vote 13 -																
Vote 14 -																
Vote 15 - Other																
Total Revenue by Vote		26 833	4 773	592	592	592	22 021	592	2 841	17 451	592	592	592	78 064	81 976	85 237
Expenditure by Vote to be appropriated																
Vote 01 - Municipal Manager		2 246	1 703	1 603	1 711	1 603	3 455	1 746	1 603	1 603	1 956	1 603	1 603	22 436	23 530	24 828
Vote 02 - Manager: Corporate Services		1 284	1 284	1 284	1 284	1 284	1 581	1 284	1 284	1 284	1 580	1 284	1 284	15 998	16 325	16 510
Vote 03 - Manager: Economic Development		1 143	1 143	1 143	1 143	1 143	1 698	1 143	1 143	1 143	1 143	1 143	1 143	14 271	14 904	15 574
Vote 04 - Manager: Environment Health		867	867	867	867	867	1 334	867	867	867	867	867	867	10 873	11 344	11 866
Vote 05 - Manager: Finance		722	722	722	722	722	925	722	722	722	732	722	722	8 880	9 178	9 530
Vote 06 - Manager: Roads		68	68	68	68	68	68	68	68	68	68	68	68	813	831	859
Vote 07 - Manager: Municipal Support Unit		469	469	469	469	469	582	469	469	469	469	469	469	5 743	5 863	6 071
Vote 08 -																
Vote 09 -																
Vote 10 -																
Vote 11 -																
Vote 12 -																
Vote 13 -																
Vote 14 -																
Vote 15 - Other																
Total Expenditure by Vote		6 799	6 256	6 156	6 264	6 156	9 642	6 299	6 156	6 156	6 815	6 156	6 156	79 014	81 976	85 237
Surplus/(Deficit) before assoc.		20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	–	–
Income Tax																
Share of Surplus/Deficit attributable to Minorities																
Intercompany/Parent subsidiary transactions																
Surplus/(Deficit)	1	20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	–	–

Table 41 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

DC6 Namakwa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue - Functional																
Governance and administration		26 733	3 142	492	492	492	21 921	492	492	16 452	492	492	492	72 186	75 715	78 738
Executive and council		1 737	650	—	—	—	1 690	—	—	1 859	—	—	—	5 936	6 123	6 339
Finance and administration		24 996	2 492	492	492	492	20 231	492	492	14 593	492	492	492	66 250	69 592	72 399
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety		14	14	14	14	14	14	14	234	14	14	14	14	388	396	412
Community and social services		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Sport and recreation		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Public safety		14	14	14	14	14	14	14	14	14	14	14	14	168	176	183
Housing		—	—	—	—	—	—	—	220	—	—	—	—	220	220	229
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services		86	1 617	86	86	86	86	86	2 115	986	86	86	86	5 490	5 864	6 087
Planning and development		—	1 531	—	—	—	—	—	2 029	900	—	—	—	4 460	4 619	4 805
Road transport		86	86	86	86	86	86	86	86	86	86	86	86	1 030	1 245	1 282
Environmental protection		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Energy sources		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Water management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste water management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue - Functional		26 833	4 773	592	592	592	22 021	592	2 841	17 451	592	592	592	78 064	81 976	85 237
Expenditure - Functional																
Governance and administration		4 721	4 179	4 079	4 186	4 079	6 542	4 221	4 079	4 079	4 737	4 079	4 078	53 057	54 897	56 938
Executive and council		2 100	1 558	1 458	1 565	1 458	3 309	1 600	1 458	1 458	1 800	1 458	1 458	20 679	21 693	22 902
Finance and administration		2 475	2 475	2 475	2 475	2 475	3 087	2 475	2 475	2 475	2 781	2 475	2 475	30 621	31 367	32 111
Internal audit		146	146	146	146	146	146	146	146	146	156	146	146	1 757	1 838	1 925
Community and public safety		925	925	925	925	925	1 459	925	925	925	925	925	925	11 631	12 137	12 697
Community and social services		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Sport and recreation		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Public safety		315	315	315	315	315	473	315	315	315	315	315	315	3 938	4 102	4 287
Housing		100	100	100	100	100	167	100	100	100	100	100	100	1 270	1 327	1 390
Health		510	510	510	510	510	818	510	510	510	510	510	510	6 423	6 708	7 021
Economic and environmental services		993	993	993	993	993	1 368	993	993	993	993	993	993	12 295	12 817	13 376
Planning and development		779	779	779	779	779	1 085	779	779	779	779	779	779	9 655	10 078	10 519
Road transport		68	68	68	68	68	68	68	68	68	68	68	68	813	831	859
Environmental protection		147	147	147	147	147	215	147	147	147	147	147	146	1 826	1 908	1 998
Trading services		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Energy sources		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Water management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste water management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other		160	160	160	160	160	274	160	160	160	160	160	160	2 032	2 125	2 226
Total Expenditure - Functional		6 799	6 256	6 156	6 264	6 156	9 642	6 299	6 156	6 156	6 815	6 156	6 156	79 014	81 976	85 237
Surplus/(Deficit) before assoc.		20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	—	—
Intercompany/Parent subsidiary transactions		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	1	20 034	(1 484)	(5 564)	(5 672)	(5 564)	12 378	(5 707)	(3 315)	11 295	(6 223)	(5 564)	(5 564)	(950)	—	—

Table 42 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

DC6 Namakwa - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Multi-year expenditure to be appropriated	1															
Vote 01 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 02 - Manager: Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 03 - Manager: Economic Development		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 04 - Manager: Environment Health		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 05 - Manager: Finance		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 06 - Manager: Roads		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 07 - Manager: Municipal Support Unit		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 08 -		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 09 -		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-			
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Vote 01 - Municipal Manager		-	-	-	-	-	800	-	-	-	-	-	-	800	-	-
Vote 02 - Manager: Corporate Services		-	-	-	-	-	-	-	-	750	-	-	-	750	-	-
Vote 03 - Manager: Economic Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Manager: Environment Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Manager: Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 06 - Manager: Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Manager: Municipal Support Unit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	-	-	-	-	-	800	-	-	750	-	-	-	1 550	-	-
Total Capital Expenditure	2	-	-	-	-	-	800	-	-	750	-	-	-	1 550	-	-

Table 43 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

DC6 Namakwa - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		-	-	-	-	-	800	-	-	750	-	-	-	1 550	-	-
Executive and council		-	-	-	-	-	800	-	-	-	-	-	-	800	-	-
Finance and administration		-	-	-	-	-	-	-	-	750	-	-	-	750	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services																
Sport and recreation																
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport																
Environmental protection																
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources																
Water management																
Waste water management																
Waste management																
<i>Other</i>																
Total Capital Expenditure - Functional	2	-	-	-	-	-	800	-	-	750	-	-	-	1 550	-	-
Funded by:																
National Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality																
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	800	-	-	750	-	-	-	1 550	-	-
Total Capital Funding		-	-	-	-	-	800	-	-	750	-	-	-	1 550	-	-

Table 44 MBRR SA30 - Budgeted monthly cash flow

DC6 Namakwa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand															
Cash Receipts By Source													1		
Property rates															
Service charges - electricity revenue															
Service charges - water revenue															
Service charges - sanitation revenue															
Service charges - refuse revenue															
Rental of facilities and equipment	186	186	186	186	186	186	186	186	186	186	186	186	2 226	2 337	2 431
Interest earned - external investments	157	157	157	157	157	157	157	157	157	157	157	157	1 880	1 964	2 035
Interest earned - outstanding debtors															
Dividends received															
Fines, penalties and forfeits															
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	26 243	4 182	1	1	1	21 430	1	221	17 990	1	1	1	70 077	73 046	75 999
Other revenue	468	468	468	468	468	468	468	468	468	468	468	468	5 612	2 844	3 565
Cash Receipts by Source	27 052	4 992	811	811	811	22 240	811	1 031	18 800	811	811	-	79 794	80 191	84 029
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov / Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vat Control (receipts)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (Greater than 90 days) and Long Term Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	27 052	4 992	811	811	811	22 240	811	1 031	18 800	811	811	-	79 794	80 191	84 029
Cash Payments by Type															
Employee related costs	4 216	4 216	4 216	4 216	4 216	6 202	4 216	4 216	4 216	4 656	4 216		53 017	55 374	57 978
Remuneration of councillors	435	435	435	435	435	435	435	435	435	435	435		5 221	5 482	5 756
Finance charges	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Acquisition inventory - water and other inventory	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Contracted services	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Transfers and subsidies - other municipalities	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Transfers and subsidies - other	56	56	56	56	56	56	56	56	56	56	56		670	670	683
Other expenditure	1 789	1 289	1 289	1 289	1 289	2 789	1 289	1 289	1 289	1 400	1 289		17 579	17 803	18 386
Cash Payments by Type	6 496	5 996	5 996	5 996	5 996	9 482	5 996	5 996	5 996	6 547	5 996	-	76 486	79 329	82 803
Other Cash Flows/Payments by Type															
Capital assets	-	-	-	-	-	800	-	-	750	-	-		1 550	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Other Cash Flows s/Payments	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Total Cash Payments by Type	6 496	5 996	5 996	5 996	5 996	10 282	5 996	5 996	6 746	6 547	5 996	-	78 036	79 329	82 803
NET INCREASE/(DECREASE) IN CASH HELD	20 557	(1 004)	(5 184)	(5 184)	(5 184)	11 958	(5 184)	(4 964)	12 054	(5 736)	(5 184)	-	1 758	862	1 226
Cash/cash equivalents at the month/year begin:	9 452	30 008	29 005	23 820	18 636	13 451	25 409	20 225	15 260	27 314	21 579	16 394	9 452	11 210	12 072
Cash/cash equivalents at the month/year end:	30 008	29 005	23 820	18 636	13 451	25 409	20 225	15 260	27 314	21 579	16 394	16 394	11 210	12 072	13 299

2.10 Contracts having future budgetary implications

In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

2.11 Capital expenditure details

The following three tables present details of the Namakwa District Municipality's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 45 MBRR SA 34a - Capital expenditure on new assets by asset class

DC6 Namakwa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	31	-	-	-	-	-	-
Servitudes		-	-	31	-	-	-	-	-	-
Licences and Rights		-	-	31	-	-	-	-	-	-
Water Rights		-	-	31	-	-	-	-	-	-
Effluent Licenses		-	-	31	-	-	-	-	-	-
Solid Waste Licenses		-	-	31	-	-	-	-	-	-
Computer Software and Applications		-	-	31	-	-	-	-	-	-
Load Settlement Software Applications		-	-	31	-	-	-	-	-	-
Unspecified		-	-	31	-	-	-	-	-	-
Computer Equipment		387	278	105	15	135	135	800	-	-
Computer Equipment		387	278	105	15	135	135	800	-	-
Furniture and Office Equipment		332	188	(24)	-	38	38	-	-	-
Furniture and Office Equipment		332	188	(24)	-	38	38	-	-	-
Machinery and Equipment		267	295	89	500	500	500	-	-	-
Machinery and Equipment		267	295	89	500	500	500	-	-	-
Transport Assets		-	2 503	670	-	2 150	2 150	750	-	-
Transport Assets		-	2 503	670	-	2 150	2 150	750	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	986	3 264	871	515	2 823	2 823	1 550	-	-

Table 46 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment										
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment										
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets										
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Total Capital Expenditure on renewal of existing	1	-	-	-	-	-	-	-	-	-
Renewal of Existing Assets as % of total capex		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Renewal of Existing Assets as % of deprecn"		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

Table 47 MBRR SA34c - Repairs and maintenance expenditure by asset class

DC6 Namakwa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description R thousand	Ref 1	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Other assets		243	307	326	371	406	406	405	405	405
Operational Buildings		243	307	326	371	406	406	405	405	405
Municipal Offices		243	307	326	371	406	406	405	405	405
Pay/Enquiry Points										
Building Plan Offices										
Workshops		-	-	-	-	-	-	-	-	-
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		5	6	-	20	-	-	-	-	-
Servitudes										
Licences and Rights		5	6	-	20	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		5	6	-	20	-	-	-	-	-
Load Settlement Software Applications										
Unspecified										
Computer Equipment		28	46	61	80	75	75	25	25	26
Computer Equipment		28	46	61	80	75	75	25	25	26
Furniture and Office Equipment		2	-	4	-	-	-	-	-	-
Furniture and Office Equipment		2	-	4	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
Transport Assets		65	17	50	10	114	114	114	114	116
Transport Assets		65	17	50	10	114	114	114	114	116
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Total Repairs and Maintenance Expenditure	1	343	375	442	481	595	595	544	544	546
R&M as a % of PPE & Investment Property		5,8%	2,9%	3,9%	5,6%	6,1%	6,1%	3,3%	3,6%	3,6%
R&M as % Operating Expenditure		0,5%	0,5%	0,5%	0,6%	0,8%	0,8%	1,1%	0,7%	0,7%

Table 48 MBRR SA35 - Future financial implications of the capital budget
DC6 Namakwa - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	Ref	2026/27 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Present value
Capital expenditure	1							
Vote 01 - Municipal Manager		800	-	-				
Vote 02 - Manager: Corporate Services		750	-	-				
Vote 03 - Manager: Economic Development		-	-	-				
Vote 04 - Manager: Environment Health		-	-	-				
Vote 05 - Manager: Finance		-	-	-				
Vote 06 - Manager: Roads		-	-	-				
Vote 07 - Manager: Municipal Support Unit		-	-	-				
Vote 08 -		-	-	-				
Vote 09 -		-	-	-				
Vote 10 -		-	-	-				
Vote 11 -		-	-	-				
Vote 12 -		-	-	-				
Vote 13 -		-	-	-				
Vote 14 -		-	-	-				
Vote 15 - Other		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		1 550	-	-	-	-	-	-
Future operational costs by vote	2							
Vote 01 - Municipal Manager								
Vote 02 - Manager: Corporate Services								
Vote 03 - Manager: Economic Development								
Vote 04 - Manager: Environment Health								
Vote 05 - Manager: Finance								
Vote 06 - Manager: Roads								
Vote 07 - Manager: Municipal Support Unit								
Vote 08 -								
Vote 09 -								
Vote 10 -								
Vote 11 -								
Vote 12 -								
Vote 13 -								
Vote 14 -								
Vote 15 - Other								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Exchange Revenue		4 389	4 608	4 793				
Service charges - Electricity								
Service charges - Water								
Service charges - Waste Water Management								
Service charges - Waste Management								
Agency services		-	-	-				
<i>List other revenues sources if applicable</i>		73 675	77 368	80 445				
<i>List entity summary if applicable</i>								
Total future revenue		78 064	81 976	85 237	-	-	-	-
Net Financial Implications		(76 514)	(81 976)	(85 237)	-	-	-	-

Table 49 MBRR SA36 - Detailed capital budget per municipal vote

DC6 Namakwa - Supporting Table SA36 Detailed capital budget

R thousand													2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework					
	Function	Project Description	Project Number	Type	MTDP Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year	Budget Year			
																			2026/27	+1 2027/28	+2 2028/29			
Parent municipality: List all capital projects grouped by Function																								
Asset Management	P-Cmin Transport Assets	C002003010_0000	NEW		Growth	ANCE	Transport Assets	Transport Assets	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	0	0	0	0	2 150	-	-	-	-				
Economic Development/Planning	P-Cmin Computer Equip	C002003004_0000	NEW	effective and development-oriented pub	Growth	SECURE ENVIRONMENT	Computer Equipment	Computer Equipment	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	12617.39	0	0	15000	15	-	-	-	-				
Finance	P-Cmin Computer Equip	C002003004_0000	NEW	effective and development-oriented pub	Growth	SECURE ENVIRONMENT	Computer Equipment	Computer Equipment	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	0	0	0	0	120	-	-	-	-				
Finance	P-Cmin Intan Com Softw	Z003007002004_0	NEW	effective and development-oriented pub	Growth	ANCE	Licences And Rights	Computer Software And Applications	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	31022.68	0	0	0	-	-	-	-	-				
Fleet Management	P-Cmin Transport Assets	C002003010_0000	NEW		Growth	ANCE	Transport Assets	Transport Assets	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	670330.88	2502660.27	0	0	-	-	750	-	-				
Governance Function	P-Cmin Computer Equip	C002003004_0000	NEW	effective and development-oriented pub	Growth	SECURE ENVIRONMENT	Computer Equipment	Computer Equipment	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	75553.2	0	0	0	-	-	-	-	-				
Health Services	P-Cmin Computer Equip	C002003004_0000	NEW	effective and development-oriented pub	Growth	SECURE ENVIRONMENT	Computer Equipment	Computer Equipment	R-ADMIN OR HEAD OFFICE	-29.66705	17.861167	16400	0	2798.75	0	-	-	-	-	-				
Housing	P-Cmin Furn & Off Equip	C002003005_0000	NEW	effective and development-oriented pub	Growth	ANCE	Furniture And Office Equipment	Furniture And Office Equipment	R-ADMIN OR HEAD OFFICE	-29.66705	17.861167	0	0	0	0	38	-	-	-	-				
Municipal Manager, Town Secretary	P-Cmin Computer Equip	C002003004_0000	NEW	effective and development-oriented pub	Growth	SECURE ENVIRONMENT	Computer Equipment	Computer Equipment	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	0	0	17017.4	0	-	-	800	-	-				
Municipal Manager, Town Secretary	P-Cmin Furn & Off Equip	C002003005_0000	NEW	effective and development-oriented pub	Growth	ANCE	Furniture And Office Equipment	Furniture And Office Equipment	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	-23518.9	0	0	0	-	-	-	-	-				
Municipal Manager, Town Secretary	P-Cmin Machinery & Equip	C002003009_0000	NEW		Growth	ANCE	Machinery And Equipment	Machinery And Equipment	R-WHOLE OF THE DISTRICT	-29.66705	17.861167	8500	0	0	0	-	-	-	-	-				
Support To Local Municipalities	P-Cmin Machinery & Equip	C002003009_0000	NEW		Growth	ANCE	Machinery And Equipment	Machinery And Equipment	R-ADMIN OR HEAD OFFICE	-29.66705	17.861167	80400	0	0	500000	500	-	-	-	-				
Parent Capital expenditure																			2 823	1 550			-	-
Entities: List all capital projects grouped by Entity																								
Entity A Water project A																								
Entity B Electricity project B																								
Entity Capital expenditure																			-		-	-	-	
Total Capital expenditure																			2 823	1 550			-	-

Table 50 MBRR SA37 - Projects delayed from previous financial year

DC6 Namakwa - Supporting Table SA37 Projects delayed from previous financial year/s

R thousand												Previous target year to complete	Current Year 2025/26		2026/27 Medium Term Revenue & Expenditure Framework		
	Function	Project name	Project number	Type	MTDP Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude		GPS Latitude	Original Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28
Parent municipality: <i>List all capital projects grouped by Function</i>																	
Asset Management	P-Cnin Transport Assets	C002003010_000	NEW		Growth		Transport Assets	Transport Assets	R-WHOLE OF THE DISTRICT	-29,66785	17,881187	2015	-	2 150	-	-	-
Fleet Management	P-Cnin Transport Assets	C002003010_000	NEW		Growth		Transport Assets	Transport Assets	R-WHOLE OF THE DISTRICT	-29,66785	17,881187	2015	670	-	750	-	-
<i>List all capital projects grouped by Entity</i>																	
Entity Name <i>Project name</i>																	

2.12 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. *In year reporting*

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved. Monthly reporting is done in a Budget and Treasury Committee meeting held within 10 working days after month end.

2. *Budget and Treasury Office*

The Budget and Treasury Office has been established in accordance with the MFMA.

3. *Audit Committee*

An Audit Committee has been established and is fully functional.

4. *Service Delivery and Implementation Plan*

The detail SDBIP document is at a draft stage and will be finalised after approval of the 2026/27 MTREF in May 2025 directly aligned and informed by the 2026/27 MTREF.

5. *Annual Report*

Annual Report is compiled in terms of the MFMA and National Treasury requirements.

6. *MFMA Training*

All relevant employees still requiring unit standards were included in the MFMP training

2.13 Other supporting documents

Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance

DC6 Namakwa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
REVENUE ITEMS:											
Exchange revenue											
Service charges - Electricity	6										
Appliance Maintenance											
Availibility Charges											
Connection/Reconnection											
Electricity Distribution Revenue for Services											
Electricity Sales											
Joint Pole Usage											
Meter Compliance Testing											
Meter Reading Fees											
Notice Revenues											
Temporary Service Plant											
Total Service charges - Electricity		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
Less Cost of Free Basis Services (50 kwh per indigent household per month)											
Net Service charges - Electricity		-	-	-	-	-	-	-	-	-	-
Service charges - Water	6										
Agricultural and Rural Water Service											
Availibility Charges											
Connection/Disconnection											
Industrial Water											
Meter Reading Fees											
Sale											
Urban Higher Level Service											
Total Service charges - Water		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)											
Net Service charges - Water		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	6										
Agricultural and Rural											
Availibility Charges											
Connection/Reconnection											
Higher Level Service											
Industrial Effluent											
Industrial Waste Water											
Pump/Removal of Waste Water											
Sanitation Charges											
Treatment of Effluent											
Total Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of free sanitation service to indigent households)											
Less Cost of Free Basis Services (free sanitation service to indigent households)											
Net Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	6										
Availibility Charges											
Carrier Bags											
Disposal Facilities											
Refuse Bags											
Refuse Removal											
Skip											
Waste Bins											
Total refuse removal revenue		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of one removal a week to indigent households)											
Less Cost of Free Basis Services (removed once a week to indigent households)											
Net Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-

**Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance
(Continued)**

DC6 Namakwa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

CCo Namakwa - Supporting Table SA1 supporting detail to Budgeted Financial Performance

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
Sales of Goods and Rendering of Services											
Academic Services											
Advertisements											
Amendment Fees											
Application Fees for Land Usage											
Building Plan Approval											
Building Plan Clause Levy											
Buyers Card											
Camping Fees											
Cemetery and Burial											
Cleaning and Removal											
Clearance Certificates											
Computer Services											
Day Care Fees											
Demolition Application Fees											
Development Charges											
Domestic Services											
Drainage Fees											
Encroachment Fees											
Entrance Fees											
Escort Fees											
Exempted Parking											
Fire Services											
Health Services											
Housing (Boarding Services)											
Immunisation Fees											
Laboratory Services											
Legal Fees											
Library Fees											
Management Fees		5 623	1 740	2 481	4 300	4 300	4 300	919	-	-	-
Meal and Refreshment											
Membership Fees											
Objections and Appeals											
Occupation Certificates											
Parking Fees											
Photo copies, Faxes and Telephone charges											
Removal of Restrictions											
Sale of Carbon Credits											
Sale of Goods											
Scrap, Waste & Other Goods		0	-	-	-	800	800	-	-	-	-
Shared Services											
Squatter Re-allocation											
Stone and Gravel											
Streets/Street Markets (Informal Traders)											
Town Planning and Servitudes											
Traffic Control											
Transport Fees											
Valuation Services											
Water Meter Protectors											
Weighbridge Fees											
Total Sales of Goods and Rendering of Services		5 623	1 740	2 481	4 300	5 100	5 100	919	-	-	-

Agency Services

District Municipalities

Eastern Cape
Free State
Gauteng
KwazuluNatal
Limpopo
Mpumalanga
Northern Cape
North west
Western Cape

Total District Municipalities

National

AARTO

Department of Environmental Affairs

Total National

Provincial

Eastern Cape
Free State
Gauteng
KwazuluNatal
Limpopo
Mpumalanga
Northern Cape
North west
Western Cape

Total Provincial

Total Agency Services

Interest - Deemed Interest

Interest earned from Receivables

Affiliates/Related Parties/Associated Companies
Electricity
Housing
Housing Land Sales
Housing Selling Schemes
Merchandising, Jobbing and Contracts
Property Rental Debtors
SARS
Service Charges
Sporting and Other Bodies
Staff
Waste Management
Waste Water Management
Water
Shared Services

Total Interest earned from Receivables

Interest earned from Current and Non Current Assets

Bank Accounts
Financial Assets
Short Term Investments and Call Accounts

Total Interest earned from Current and Non Current Assets

Dividends

External Investment
Municipal Entities

Total Dividends

Rent on Land

Land
Prospecting, Mining, Royalties
Servitudes

Total Rent on Land

Rental from Fixed Assets

Market Related

Biological Assets
Heritage Assets
Investment Property
Property Plant and Equipment

Total Market Related

Non-market Related

Biological Assets
Heritage Assets
Investment Property
Property Plant and Equipment

Total Non-market Related

Total Rental from Fixed Assets

-	-	-	-	-	-	-	-	-	-	-
268	212	227	-	-	-	-	-	-	-	-
268	212	227	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
268	212	227	-	-	-	-	-	-	-	-
73	139	126	100	100	100	30	105	110	115	
73	139	126	100	100	100	30	105	110	115	
270	565	709	460	460	460	227	483	507	527	
895	1 521	1 692	1 600	1 600	1 600	1 059	1 680	1 764	1 835	
1 165	2 086	2 401	2 060	2 060	2 060	1 287	2 163	2 271	2 362	
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
1 496	1 557	2 328	2 020	1 300	1 300	458	2 121	2 227	2 316	
-	-	-	-	-	-	-	-	-	-	-
1 496	1 557	2 328	2 020	1 300	1 300	458	2 121	2 227	2 316	
1 496	1 557	2 328	2 020	1 300	1 300	458	2 121	2 227	2 316	

Operational Revenue										
Administrative Handling Fees										
Arbor City Awards Competition										
Bad Debts Recovered	-	-	-	-	-	-	-	-	-	-
Bontle Ke Botho Cleaning and Greening Award										
Breakages and Losses Recovered										
Bursary Repayment										
Collection Charges										
Commission	4	3	2	-	-	-	2	-	-	-
Discounts and Early Settlements										
Incidental Cash Surpluses										
Inspection Fees	64	87	142	160	260	260	148	168	176	183
Insurance Refund	284	-	-	-	-	-	-	-	-	-
Merchandising, Jobbing and Contracts	-	-	-	-	1 065	1 065	-	1 030	1 245	1 282
Recovery Maintenance										
Registration Fees										
Request for Information										
Sale of Property										
Skills Development Levy Refund	-	-	-	-	-	-	-	-	-	-
Staff and Councillors Recoveries	0	-	1	-	-	-	0	-	-	-
Total Operational Revenue	352	91	145	160	1 325	1 325	150	1 198	1 422	1 466
Non-Exchange revenue										
Property Rates										
Agricultural Properties	-	-	-	-	-	-	-	-	-	-
Business and Commercial Properties										
Industrial Properties										
Mining Properties										
Public Benefit Organisations										
Public Service Infrastructure Properties										
Public Service Purposes Properties										
Residential Properties										
Residential Sectional Title Garages										
Sport Clubs and Fields										
Vacant Land										
Total Property Rates	-	-	-	-	-	-	-	-	-	-
<i>Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>										
Net Property Rates	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes										
Surcharges										
Taxes										
Total Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-
Fines, Penalties and Forfeits										
Fines	-	-	-	-	-	-	-	-	-	-
Forfeits										
Penalties										
Total Fines, Penalties and Forfeits	-	-	-	-	-	-	-	-	-	-
Licences or Permits										
Angling/Fishing										
Atmospheric Emission										
Boat										
Dog										
Fauna and Flora										
Filming Fees										
Game										
Health Certificates	-	-	-	30	-	-	-	-	-	-
Hiking Trails										
Hoarding (Collecting/Storing)										
Market Porters										
Road and Transport										
Threatened and Protected Species										
Trading										
Total Licences or Permits	-	-	-	30	-	-	-	-	-	-

Transfer and subsidies - Operational									
Allocations In-kind									
Departmental Agencies and Accounts	-	-	983	-	-	-	-	-	-
District Municipalities									
Foreign Government and International Organisations									
Higher Educational Institutions									
Households									
National Government									
Non-Profit Institutions									
Parent Municipality									
Private Enterprises									
Provincial Government									
Public Corporations									
Total Allocations In-kind	-	-	983	-	-	-	-	-	-
Monetary Allocations									
Departmental Agencies and Accounts	1 709	753	951	710	710	710	337	18	-
District Municipalities									
Foreign Government and International Organisations									
Higher Educational Institutions									
Households									
National Governments	4 839	7 403	13 731	5 404	5 485	5 485	3 948	5 560	5 719
National Revenue Fund	55 849	57 516	58 871	60 495	60 495	60 495	45 371	62 479	65 307
Non-Profit Institutions									
Parent Municipality									
Private Enterprises									
Provincial Government	2 691	3 223	2 109	2 510	2 870	2 870	1 864	4 420	4 920
Public Corporations									
Total Monetary Allocations	65 087	68 895	75 663	69 119	69 560	69 560	51 520	72 477	75 946
Total Transfer and subsidies - Operational	65 087	68 895	76 646	69 119	69 560	69 560	51 520	72 477	75 946
Interest Receivables									
Property Rates									
Service Charges									
Electricity									
Waste Management									
Waste Water Management									
Water									
Total Service Charges	-	-	-	-	-	-	-	-	-
Total Interest Receivables	-	-	-	-	-	-	-	-	-
Fuel Levy (RSC Replacement Grant)									
Operational Revenue - Service Charges									
Electricity - Availability Charges									
Waste Management - Availability Charges									
Waste Water Management - Availability Charges									
Water - Availability Charges									
Total Operational Revenue - Service Charges	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets									
Biological Assets									
Heritage Assets									
Intangible Assets	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-
Living resources									
Property, Plant and Equipment	-	-	-	-	(81)	(81)	-	-	-
Total Disposal of Fixed and Intangible Assets	-	-	-	-	(81)	(81)	-	-	-
Other Gains									
Debt waived									
Discontinued Operations and Disposals of Non-current Assets									
Inventory									
Fair value assessment - Water stock									
Increase to net-realizable Value									
Total Inventory	-	-	-	-	-	-	-	-	-
Fair Value Adjustment									
Actuarial Assessments									
Leave Gratuity									
Long Service Awards									
Medical									
Pension Funds									
Total Actuarial Assessments	-	-	-	-	-	-	-	-	-
Biological Assets									
Heritage Assets									
Interest rate Swaps									
Investment Property	-	-	-	-	-	-	-	-	-
Investments									
Living resources									
Total Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Foreign Exchange									
Contributions to Provisions for landfill sites									
Total Other Gains	-	-	-	-	-	-	-	-	-
Discontinued Operations									
Total Revenue	74 065	74 720	84 354	77 789	79 364	79 364	54 364	78 064	81 976
EXPENDITURE ITEMS:									
Employee related costs									
Salaries and Allowances									
Basic Salary	30 337	29 668	30 476	32 449	35 049	35 049	24 232	35 867	37 780
Bonuses	192	190	223	300	733	733	119	701	773
Allowance									
Accommodation, Travel and Incidental									
Cellular and Telephone	183	203	201	180	203	203	112	149	152
Housing Benefits	579	529	506	616	615	615	349	507	533
Non-pensionable									
Travel or Motor Vehicle	2 428	2 194	1 935	1 992	1 726	1 726	1 190	1 671	1 744
Voluntary Work									
Total Allowance	3 190	2 925	2 642	2 788	2 543	2 543	1 651	2 327	2 428
Service Related Benefits									
Acting	86	225	60	-	85	85	77	-	-
Bonus	1 728	1 803	2 005	2 663	2 057	2 057	1 973	2 278	2 392
Danger Allowance									
Entertainment									
Fire Brigade									
In-kind Benefits									
Leave Pay	412	987	967	-	0	0	6	-	-
Lifeguard/Duty Squads									
Long Service Award	-	40	-	26	26	26	18	199	175
Overtime	90	77	73	20	40	40	27	-	-
Scarcity									
Standby Allowance									
Tools Allowance									
Uniform-Special-Protective Clothing									
Leave gratuity									
Long Term Service Award									
Total Service Related Benefits	2 317	3 132	3 104	2 709	2 208	2 208	2 101	2 477	2 567
Total Expenditure	76 382	77 852	87 458	80 498	81 572	81 572	56 465	80 544	84 544

Total Salaries and Allowances	36 035	35 916	36 445	38 246	40 533	40 533	28 103	41 373	43 511	45 635
Social Contributions										
Bargaining Council	10	10	10	11	11	11	7	11	11	12
Group Life Insurance	771	720	800	883	885	885	605	932	979	1 028
Medical	1 546	1 398	1 398	4 496	4 420	4 420	3 579	3 660	3 811	3 984
Pension	3 864	3 736	3 984	4 448	4 493	4 493	2 942	4 856	4 784	5 023
Unemployment Insurance	172	162	155	166	165	165	105	159	167	176
Total Social Contributions	6 362	6 027	6 346	10 003	9 974	9 974	7 238	9 319	9 752	10 222
Post-retirement Benefit										
Medical	2 466	2 374	2 370	2 510	2 356	2 356	1 062	2 356	2 356	2 403
Other Benefits										
Pension										
Total Post-retirement Benefit	2 466	2 374	2 370	2 510	2 356	2 356	1 062	2 356	2 356	2 403
Sub-Total	44 864	44 316	45 162	50 760	52 863	52 863	36 403	53 047	55 619	58 260
Less: Employees costs capitalised to PPE	-	-	-	-	-	-	-	-	-	-
Total Employee Related Cost	44 864	44 316	45 162	50 760	52 863	52 863	36 403	53 047	55 619	58 260
Remuneration of Councillors										
Allowances and Service Related Benefits										
Basic Salary	3 559	3 855	4 031	4 127	4 167	4 167	2 608	4 156	4 364	4 582
Cell phone Allowance	355	397	376	346	351	351	251	376	395	415
Housing Allowance										
In-kind Benefits										
Market Related Non-pensionable Allowance										
Motor Vehicle Allowance										
Office-bearer Allowance										
Out of pocket Expenses										
Travelling Allowance	551	577	604	605	605	605	392	641	673	706
Use of Personal Facilities										
Total Allowances and Service Related Benefits	4 465	4 829	5 011	5 078	5 123	5 123	3 251	5 173	5 431	5 703
Social Contributions										
Medial Aid Benefits	-	-	-	-	-	-	-	-	-	-
Pension Fund Contributions	-	-	-	-	-	-	-	-	-	-
Total Social Contributions	-	-	-	-	-	-	-	-	-	-
Total Remuneration of Councillors	4 465	4 829	5 011	5 078	5 123	5 123	3 251	5 173	5 431	5 703
Bulk Purchases - Electricity										
ESKOM										
Independent Power Producers										
Green Electricity										
Green Charges										
Green Rights and Certificates										
Total Green Electricity	-	-	-	-	-	-	-	-	-	-
Renewable, Cogen, etc										
Total Independent Power Producers	-	-	-	-	-	-	-	-	-	-
Self Generation										
Capitalisation Electricity Costs (Credit Account)										
Total Bulk Purchases - Electricity	-	-	-	-	-	-	-	-	-	-
Inventory Consumed										
Agricultural										
Consumables	133	128	120	239	268	268	62	-	-	-
Finished Goods										
Housing Stock										
Land										
Materials and Supplies	169	378	188	-	35	35	42	-	-	-
Water										
Sub-total	301	506	308	239	303	303	104	-	-	-
Less: Capitalisation of inventory consumed										
Total Inventory Consumed	301	506	308	239	303	303	104	-	-	-

1

89

Table 52 MBRR Table S A2 – Matrix financial performance budget (revenue source/expenditure type and department)

DC6 Namakwa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 01 - Municipal Manager	Vote 02 - Manager: Corporate Services	Vote 03 - Manager: Economic Development	Vote 04 - Manager: Environment Health	Vote 05 - Manager: Finance	Vote 06 - Manager: Roads	Vote 07 - Manager: Municipal Support Unit	Vote 08 -	Vote 09 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 - Other	Total
R thousand	1																
Revenue																	
Exchange Revenue																	
Service charges - Electricity																	-
Service charges - Water																	-
Service charges - Waste Water Management																	-
Service charges - Waste Management																	-
Sale of Goods and Rendering of Services		-	-	-	-	-		-									-
Agency services				-		-	-										-
Interest																	-
Interest earned from Receivables						105											105
Interest earned from Current and Non Current Assets						2 163											2 163
Dividends																	-
Rent on Land																	-
Rental from Fixed Assets			2 121														2 121
Licence and permits																	-
Special rating levies																	-
Construction Contract Revenue																	-
Development Charges																	-
Operational Revenue			-		168	-	1 030										1 198
Non-Exchange Revenue																	
Property rates		-															-
Surcharges and Taxes																	-
Fines, penalties and forfeits						-											-
Licences or permits					-												-
Transfer and subsidies - Operational		5 936	-	4 680	-	60 343	-	1 518									72 477
Interest																	-
Fuel Levy																	-
Operational Revenue																	-
Gains on disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-									-
Other Gains		-	-			-											-
Discontinued Operations																	-
Total Revenue (excluding capital transfers and con		5 936	2 121	4 680	168	62 611	1 030	1 518	-	-	-	-	-	-	-	-	78 064
Expenditure																	
Employee related costs		10 468	10 157	11 802	9 470	6 525	813	3 813									53 047
Remuneration of councillors		5 173															5 173
Bulk purchases - electricity																	-
Inventory consumed		-	-	-	-	-		-									-
Debt impairment																	-
Depreciation, amortisation and impairment		413	1 121	34	43	254	-	-									1 865
Interest, Dividends and Rent on Land		66	17	33	20	28		14									178
Contracted services		559	650	958	42	1 634		1 758									5 601
Transfers and subsidies		670															670
Irrecoverable debts written off		-				-											-
Operational costs		5 086	4 052	1 444	1 298	439		159									12 480
Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-									-
Other Losses																	-
Total Expenditure		22 436	15 998	14 271	10 873	8 880	813	5 743	-	-	-	-	-	-	-	-	79 014
Surplus/(Deficit)		(16 500)	(13 877)	(9 591)	(10 705)	53 731	217	(4 226)	-	-	-	-	-	-	-	-	(950)
Transfers and subsidies - capital (monetary allocations)																	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-											-
Surplus/(Deficit) after capital transfers & contributions		(16 500)	(13 877)	(9 591)	(10 705)	53 731	217	(4 226)	-	-	-	-	-	-	-	-	(950)

Table 53 MBRR Table SA3 – Supporting detail to Statement of Financial Position

ASSETS										
Current Assets										
Cash and Cash Equivalents										
Call Deposits and Investments	8 433	10 028	9 151	–	(120)	(120)	2 850	11 643	12 278	10 613
Cash at Bank	868	4 302	7 903	9 798	9 946	9 946	3 395	8 925	9 272	8 683
Cash on Hand	1	1	1	–	–	–	(1)	–	–	–
Total Cash and Cash Equivalents	9 302	14 331	17 055	9 798	9 826	9 826	6 244	20 568	21 550	19 296
Short term Investments										
Deposit Taking Institutions										
Trade and other receivables from exchange transactions										
Electricity	–	–	–	–	–	–	–	–	–	–
Waste Management	–	–	–	–	–	–	–	–	–	–
Waste Water Management	–	–	–	–	–	–	–	–	–	–
Water	–	–	–	–	–	–	–	–	–	–
Other trade receivables from exchange transactions	15 148	14 786	15 675	15 359	16 079	16 079	(764)	15 064	15 464	15 064
VAT Receivable Input Tax Accrual										
Gross: Trade and other receivables from exchange transactions	15 148	14 786	15 675	15 359	16 079	16 079	(764)	15 064	15 464	15 064
Less: Impairment for debt										
Impairment for Electricity										
Impairment for Waste Management										
Impairment for Waste Water Management										
Impairment for Water										
Impairment for other trade receivables from exchange transactions	(13 525)	(13 037)	(13 342)	(12 409)	(12 409)	(12 409)	–	(13 452)	(13 452)	(13 452)
Total Less: Impairment for debt	(13 525)	(13 037)	(13 342)	(12 409)	(12 409)	(12 409)	–	(13 452)	(13 452)	(13 452)
Total net Trade and other receivables from Exchange Transactions	1 623	1 749	2 333	2 950	3 670	3 670	(764)	1 613	2 013	1 613

Table 54 MBRR Table SA9 – Social, economic and demographic statistics and assumptions

DC6 Namakwa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population												
Females aged 5 - 14												
Males aged 5 - 14												
Females aged 15 - 34												
Males aged 15 - 34												
Unemployment												
Monthly household income (no. of households)	1,											
No income												
R1 - R1 600												
R1 601 - R3 200												
R3 201 - R6 400												
R6 401 - R12 800												
R12 801 - R25 600												
R25 601 - R51 200												
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
Insert description	2											
Household/demographics (000)												
Number of people in municipal area												
Number of poor people in municipal area												
Number of households in municipal area												
Number of poor households in municipal area												
Definition of poor household (R per month)												
Housing statistics	3											
Formal												
Informal												
Total number of households			-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality	4											
Dwellings provided by province/s												
Dwellings provided by private sector	5											
Total new housing dwellings			-	-	-	-	-	-	-	-	-	-
Economic	6											
Inflation/inflation outlook (CPIX)												
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates	7											
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Table 55 MBRR SA32 – List of external mechanisms**DC6 Namakwa - Supporting Table SA32 List of external mechanisms**

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

2.14 Municipal manager's quality certificate

I ...**SYDNEY CHARLES ADAMS**....., Municipal Manager of Namakwa District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name _____**SYDNEY CHARLES ADAMS**_____

Municipal manager of Namakwa District Municipality (DC6)



Signature

Date **30 March 2026**